



# 2022 Budget Presentation

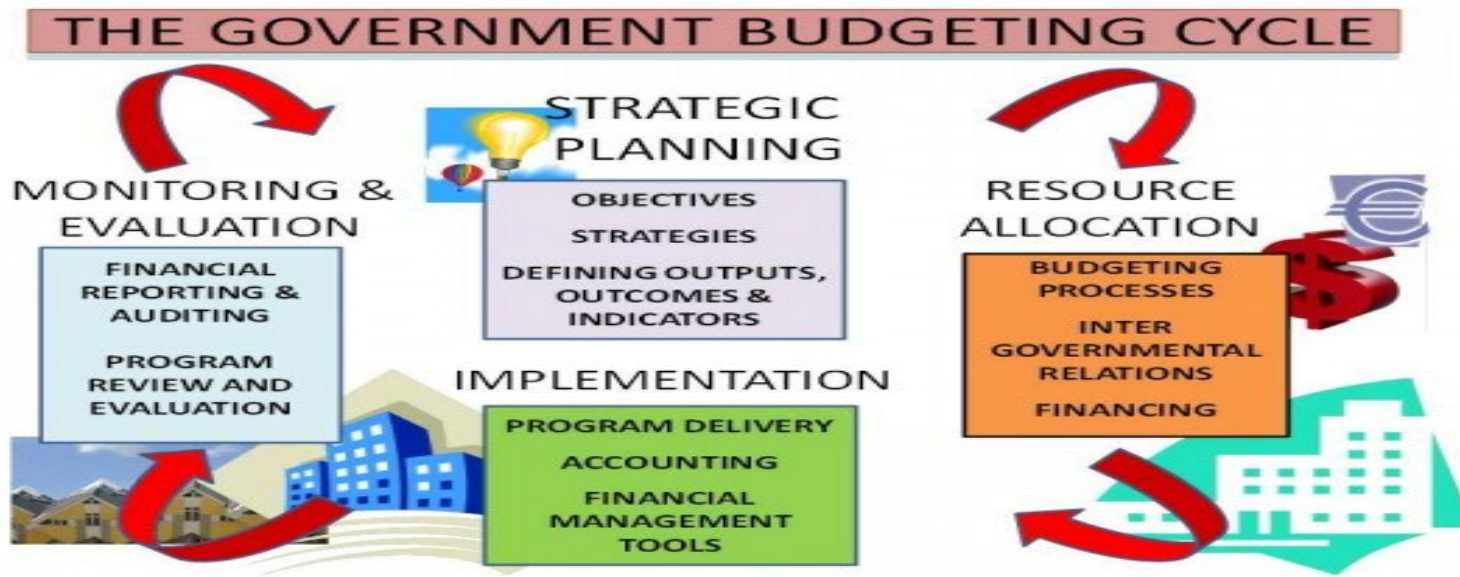
Submitted by Kendra Reinhart, Treasurer

March 23, 2021



# Budget Summary

- ▶ Reflects Municipality of South Bruce Mission Statement
  - ▶ To provide appropriate and efficient services and programs to residents and ratepayers of South Bruce that will enhance the quality of life, provide a safe and desirable environment to work and raise families.
  - ▶ Supports the South Bruce Strategic Plan goals and objectives providing fiscal responsibility while facing challenges of a small rural municipality and reduced support under the Ontario Municipal Partnership Fund.
- ▶ Maintains existing levels of service, recognizes assessment growth, includes inflationary allowance, reflects Municipal User Fees and Charges, addresses approved wage grid adjustments, increases Capital Reserve contributions to support efforts to increase long-term sustainability of infrastructure.



# Property Assessments

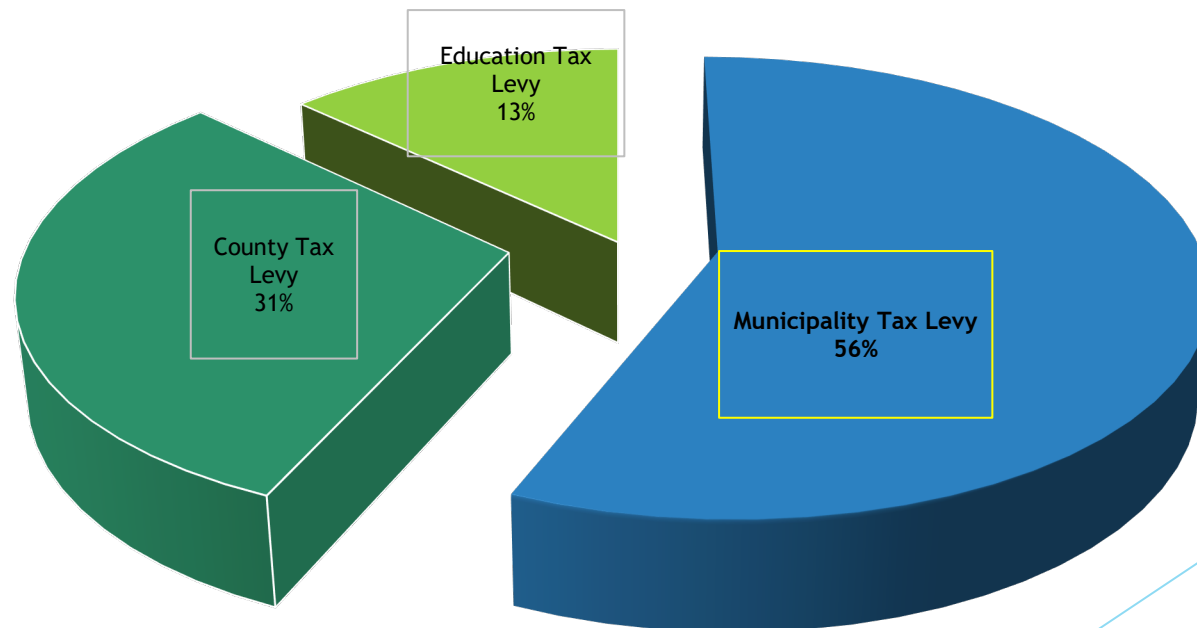


- ▶ Municipal Property Assessment Corporation (MPAC) is responsible for assessing and classifying properties in Ontario in accordance with the Assessment Act and associated regulations.
- ▶ MPAC Assessors are trained in the field of valuation and apply industry appraisal standards and best practices, comparing sales of similar properties.
- ▶ Accurate assessments are vital to fair and equitable property taxes.
- ▶ Reassessment was to be completed in 2020 but has been deferred because of the Pandemic. Market values continue to be assessed on 2016 values.
- ▶ 2022 Total South Bruce Taxable Assessment is \$1.237 billion - up \$19.85M or 1.6%

# 2022 Tax Levies

- ▶ Municipal Tax Levy - \$5,687,238 - up \$346,241 - 6.5%
- ▶ County of Bruce Tax Levy for South Bruce - \$3,077,994 - up \$255,186 - 9.0%
- ▶ Education Levies - \$1,307,928 - up \$54,415 - 4.3%
- ▶ Total Tax Levies - \$10,137,950 - up \$655,885 - 7.0%

Where your Tax \$ goes



# 2022 Total Taxation per Class



# Budget Summary

## ▶ OPERATING BUDGET

- ▶ The 2022 Budget Operating Revenues are \$8,084,544, Expenses \$11,459,384, and Transfers to Reserves are \$2,312,397 resulting in the following:

### ▶ TAXATION

- ▶ Municipal Tax Rate - .00810725 - up 3.4%
- ▶ Total Tax Rate including County and Education - .01402498 - up 4.0%
- ▶ Municipal Tax Levy - \$5,669,938 - up \$328,941 - up 6.5%

### ▶ GARBAGE COLLECTION

- ▶ Fees have increased by \$3.85 to \$71.00 annually or up 6%

### ▶ STREETLIGHTING

- ▶ Fees have remained the same at \$50.00 per household/unit per year

### ▶ WATER AND SEWER FEES HAVE INCREASED BY 3-4%

Water Base Fees - Mildmay \$533 per year; Teeswater \$563 per year

Sanitary Sewer Base Fees - Mildmay \$695 per year; Teeswater Formosa \$430 per year

# Major Impacts to 2022 Municipal Tax Levy

- ▶ The Major impacts resulting in the Municipal Tax Levy Increase of \$346,242 are:
  - ▶ \$120,138 - 2.25% - additional reserve contributions for capital purposes to further long-term sustainability and reduce infrastructure gap
  - ▶ \$46,616 - 0.9% - for additional insurance costs
  - ▶ 179,488 - 3.35% - to address CPI, wages and other changes to departmental Operating Budgets

# Average Total Tax \$ increase per \$100,000 of Assessment

- ▶ Average Residential Taxes
  - ▶ - up 4.04%
  - ▶ - \$54.48 per \$100,000 assessment



- ▶ Average Farmland Taxes
  - ▶ - up 4.04%
  - ▶ - \$13.62 per \$100,000 assessment





# Operating Budget Summary - Activity

BUDGET SUMMARY	Year 2022				Year 2021	Budget \$	Budget %
	Revenue	Expenses	Reserve Trfrs	Net Budget	Net Budget	Change	Change
Taxation & OMPF Funding	\$837,445			(\$837,445)	(\$808,445)	(\$29,000)	3.6%
General Gov't & Administration	\$274,550	\$683,270	\$19,450	\$428,170	\$391,748	\$36,422	9.3%
NWMO Exploration Project	\$2,185,228	\$2,185,228		\$0	\$0	\$0	
Fire, Emergency Mgmt, Health & Safety	\$67,400	\$660,592	\$113,085	\$706,277	\$676,036	\$30,241	4.5%
Other Protection Services	\$189,300	\$1,176,634	(\$8,450)	\$978,884	\$972,820	\$6,064	0.6%
Transportation Services	\$1,216,000	\$3,131,859	\$1,536,850	\$3,452,709	\$3,184,551	\$268,158	8.4%
Water & Sanitary Sewer Services	\$2,210,296	\$1,821,982	\$388,314	\$0	\$0	\$0	
Stormwater & Drainage Services	\$51,500	\$142,402	\$125,000	\$215,902	\$208,610	\$7,292	3.5%
Garbage/Recycling & Landfill	\$417,770	\$407,639	\$10,131	\$0	\$0	\$0	
Health & Cemeteries	\$124,354	\$129,181	\$9,423	\$14,250	\$14,628	(\$378)	-2.6%
Libraries	\$34,926	\$24,732	\$10,194	\$0	\$0	\$0	
Recreation, Pools & Parks	\$146,205	\$400,930	\$28,300	\$283,025	\$278,021	\$5,004	1.8%
Rec & Culture Facilities	\$311,170	\$605,497	\$78,100	\$372,427	\$351,477	\$20,951	6.0%
Planning & Development	\$18,400	\$89,438	\$2,000	\$73,038	\$71,550	\$1,488	2.1%
<b>Operating Fund</b>	<b>\$8,084,544</b>	<b>\$11,459,384</b>	<b>\$2,312,397</b>	<b>\$5,687,238</b>	<b>\$5,340,995</b>	<b>\$346,242</b>	<b>6.5%</b>

# Capital Budget Summary

- ▶ The 2022 Capital Budget has total Expenses of \$12,429,608 plus an unfunded balance of \$222,593 from 2021. Capital Projects include the following
- ▶ **General Government - \$162,400**
  - ▶ Replace 3 computers, Purchase HR download system, Year 2 Funding of the Municipal Innovation Council, Asset Management Updates and Policy Development, Building Condition Assessments; Budgeting Software,
- ▶ **Fire Services - \$895,067**
  - ▶ -Replace the Front Line Pumper Truck at the Mildmay station, Replace Fire Rescue truck at the Teeswater Station, Replace tools, equipment and bunker gear; Purchase High Angle rescue equipment, provide Diesel Exhaust systems in both Fire Halls, a dryer and racking system for Personal Protective Equipment, a command board, tablets/laptops, a digital Fire Education Training system, and training software.
- ▶ **Emergency Management - \$95,300**
  - ▶ Supply and install a generator at the Mildmay Carrick Recreation Complex to use as an Evacuation Centre if needed.

# Capital Budget Summary - continued

- ▶ **Inspection & Protection Dept - \$52,500**
  - ▶ Purchase a new computer and truck
- ▶ **Transportation - \$5,283,971**
  - ▶ Equipment - Purchase a sander box and front mount plow for pick-up truck;
  - ▶ Bridges & Culverts - Complete the dam removal, bypass, culvert, road and storm sewers project at Adam Street in Mildmay; Replace a culvert on Sideroad 15 North; Replace Falconer bridge structure #002 and complete a temporarily repair on Lorenz bridge structure #003,
  - ▶ Reconstruction - Engineering for upcoming road and bridge projects; Deemerton Sideroad 20 North reconstruction activities;
  - ▶ Rural road resurfacing;
  - ▶ Roads share of three municipal drain projects.

# Capital Budget Summary - continued

## ▶ Environment - \$3,314,800

- ▶ Purchase a new Landfill Compactor
- ▶ Mildmay Sanitary Sewers - new sewer main on Adam Street, replace effluent pump, construct a building over the Ultra Violet system, Purchase an auto-sampler system, Engineering for upcoming projects and new Grinder pump for the lift station.
- ▶ Teeswater Formosa Sanitary Sewers -Treatment Plant expansion activities, holding tank drain and hose, tank clean out and inspection, Scada system upgrades, Purchase grinder pumps, a back up raw sewage pump, spare E-one pump, Concrete rehabilitation of manholes, Water injection point for Formosa.
- ▶ Mildmay Water - Adam Street water main, Water tower safety rails, Engineering for upcoming water main replacement projects
- ▶ Teeswater Water - Scada system upgrades and replace Diesel tank

## ▶ Health & Cemeteries - \$975,500 plus \$222,593 unfunded from 2021

- ▶ - The Teeswater Medical Centre steering committee has investigated the options to proceed with the establishment of a medical centre in Teeswater. Fundraising efforts are underway. Costs will be funded from community donations, a provincial grant, Near-term investment funding and \$300,000 from the General Government Surplus reserve. Eaves-trough will be replaced at the Janet Street Doctor's office and Culross and Teeswater Cemetery Board plan to expand the cemetery.

# Capital Budget Summary - continued

## ▶ **Recreation, Parks & Facilities - \$1,498,170**

- ▶ Parks - Mildmay - ball diamond upgrade, accessible walking path/borders, Tennis/Pickleball court restoration
- ▶ Parks - Teeswater - Accessible swing and spring riders, replace shingles on Gazebo
- ▶ Parks - Formosa - LED lighting and ball diamond and horseshoe park
- ▶ Vehicle & Equipment - Purchase  $\frac{3}{4}$  ton pick-up truck and trailer
- ▶ Pools - Replace pump #2 at Mildmay pool, and Replace solar panels and benches at the Teeswater Pool
- ▶ Mildmay Carrick Recreation Complex - replace chiller and dehumidifier, Hall renovation project to be included when scope and details known
- ▶ Teeswater Culross Community Centre - LED retrofit lighting in hall, complete power study, replace panel, compressor, ammonia piping, flooring and brine system
- ▶ Formosa Recreation Centre - renovate Outdoor sports pad
- ▶ Teeswater Town Hall - purchase commercial dishwasher and freezer
- ▶ Belmore Community Centre - donation to help offset losses due to Covid 19

## ▶ **Planning & Development - \$151,900**

- ▶ Complete the Master Servicing Plan, Business Improvement Grant program, Refurbishing Mildmay Rotary signs, and Building Brighter Futures program.

# Capital Budget Summary - continued

- ▶ **Revenue Sources:** Capital expenses will be funded as follows:
  - ▶ Reserves - \$4,984,623; Government Grants - \$4,088,686; Fundraising & Capital Contributions - \$3,572,392; County of Bruce - \$5,000; Sale Equipment - \$1,500
  - ▶ No new debt is planned for 2022

EXPENSES		REVENUE SOURCES						
CAPITAL BUDGET	TOTAL EXPENSES BUDGET	RESERVE TRANSFERS	GRANTS	FUNDRAISING & DONATION	OTHER MUNICIPALITIES	SALES	NEW DEBT	TOTAL REVENUE
GENERAL GOVERNMENT	162,400	102,400	50,000	10,000	-	-	-	162,400
PLAN & DEVELOPMENT	151,900	14,500	-	132,400	5,000	-	-	151,900
HEALTH/CEMETERY	975,500	(232,907)	250,000	1,181,000	-	-	-	1,198,093
PROTECTION SERVICES	1,042,867	711,015	64,000	267,852	-	-	-	1,042,867
TRANSPORTATION	5,283,971	3,244,075	2,038,396	-	-	1,500	-	5,283,971
ENVIRONMENT	3,314,800	888,100	1,350,000	1,076,700	-	-	-	3,314,800
RECREATION	1,498,170	257,440	336,290	904,440	-	-	-	1,498,170
<b>CAPITAL Subtotal</b>	<b>12,429,608</b>	<b>4,984,623</b>	<b>4,088,686</b>	<b>3,572,392</b>	<b>5,000</b>	<b>1,500</b>	<b>-</b>	<b>12,652,201</b>
<b>2021 Unfunded Balance</b>	<b>222,593</b>							
<b>TOTAL CAPITAL</b>	<b>12,652,201</b>	<b>4,984,623</b>	<b>4,088,686</b>	<b>3,572,392</b>	<b>5,000</b>	<b>1,500</b>	<b>-</b>	<b>12,652,201</b>

# 1000 General Government/Administration

## 2022 General Government & Administration - Capital Budget Details

<b>GENERAL GOVERNMENT &amp; ADMINISTRATION - CAPITAL BUDGET</b>								
<b>CAPITAL EXPENSES</b>		<b>REVENUE SOURCES BUDGET</b>						
<b>PARTICULARS</b>	<b>BUDGET</b>	<b>RESERVE TRANSFERS</b>	<b>REVENUE EXPL</b>	<b>GRANTS</b>	<b>FUNDRAISING &amp; DONATION</b>	<b>OTHER MUNICIPALITIES</b>	<b>SALES</b>	<b>TOTAL REVENUE</b>
Computer Replacement - 3 laptops	6,000	6,000	Office Equipment/Admin Reserve					
HR Download System	3,400	3,400	Modernization Reserve					
Municipal Innovation Council Yr 2 of 3	18,000	18,000	Modernization Reserve					
Municipal Office flooring replacement			Office Renovation Reserve					
AMP Building Condition Ass't/Policy 90%	50,000		MAMP Federal Grant	50,000				
Budgeting Software - from 2021 budget	75,000	75,000	ModernizationFund Reserve					
AMP Updates	10,000		NWMO Resource Funding		10,000			
<b>GenGov't/Administration</b>	<b>162,400</b>	<b>102,400</b>		<b>50,000</b>	<b>10,000</b>	-	-	<b>162,400</b>
<b>GENGOV'T/ADMIN CAPITAL</b>	<b>162,400</b>	<b>102,400</b>	-	<b>50,000</b>	<b>10,000</b>	-	-	<b>162,400</b>

# 2100 Fire/Rescue Capital Budget

FIRE & PROTECTION - CAPITAL BUDGET							
CAPITAL EXPENSES		REVENUE SOURCES - AMENDED BUDGET					
PARTICULARS	BUDGET EXPENSES	RESERVE TRANSFERS	REVENUE EXPLANATION	GRANTS	FUNDRAISING & DONATION	OTHER MUNICIPALITIES	SALES
Replace 4 sets Bunker Gear	18,000	18,000	M Fire Reserve				
Replace Air Compressor	43,000	43,000	M Fire Reserve				
5 SCBA Cylinders	8,500	8,500	M Fire Reserve				
High Angle equipment	3,000		Agri Spirit Don		3,000		
Frontline Pumper Truck - balance	330,767	185,215	M Fire Reserve/Near term investment		145,552		
AED	2,400	2,400	M Fire Reserve				
Diesel Exhaust system	32,000		20%	32,000			
<b>ST MC FIRE</b>	<b>437,667</b>	<b>257,115</b>	-	<b>32,000</b>	<b>148,552</b>	-	-
Replace Truck #176	190,000	190,000	T Fire Reserve				
Replace Jaws	53,000	43,000	T F Reserve & Agri Spirit Donation		10,000		
Rescue Saw	4,000	4,000	T Fire Reserve				
Replace 4 sets Bunker Gear	18,000	18,000	T Fire Reserve				
Air Compressor	74,000	74,000	T Fire Reserve				
PPE Dryer	4,000	4,000	T Fire Reserve				
Complete Bunker Gear Racking System	5,000	5,000	T Fire Reserve				
Command Board	2,400	2,400	T Fire Reserve				
Diesel Exhaust system	32,000		ICIP Resilience Fed 80%, Prov 20%	32,000			
High Angle equipment	3,000		Agri Spirit Don		3,000		
<b>TC FIRE</b>	<b>385,400</b>	<b>340,400</b>	-	<b>32,000</b>	<b>13,000</b>	-	-
Tablets/Laptop	10,000	10,000	Modernization				
Digital Fire Educ Training System	31,000		Hydro One Grant 23,000 & Community Well Being		31,000		
2021	31,000	31,000	Modernization				
<b>ST SB FIRE</b>	<b>72,000</b>	<b>41,000</b>		-	<b>31,000</b>		
<b>FIRE CAPITAL</b>	<b>895,067</b>	<b>638,515</b>		<b>64,000</b>	<b>192,552</b>	-	-



# Emergency Management - Capital Budget

## ▶ Emergency Management Capital Budget Details

EMERGENCY MANAGEMENT - CAPITAL BUDGET								
CAPITAL EXPENSES		REVENUE SOURCES - AMENDED BUDGET						
PARTICULARS	BUDGET EXPENSES	RESERVE TRANSFERS	REVENUE EXPLANATION	GRANTS	FUNDRAISING & DONATION	OTHER MUNICIPALITIES	SALES	TOTAL REVENUE
Evac Centre Generator & Wiring	95,300	20,000	Em Mgt Reserve & Well Being Fund		75,300			
<b>EMERGENCY MGMT</b>	<b>95,300</b>	<b>20,000</b>		-	<b>75,300</b>	-	-	<b>95,300</b>

# 2000 Inspection and Protection - Capital

The Inspection and Protection Department Capital budget details

INSPECTION AND PROTECTION CAPITAL BUDGET								
CAPITAL EXPENSES		REVENUE SOURCES - AMENDED BUDGET						
PARTICULARS	BUDGET EXPENSES	RESERVE TRANSFERS	REVENUE EXPLANATION	GRANTS	FUNDRAISING & DONATION	OTHER MUNICIPALITIES	SALES	TOTAL REVENUE
Bylaw Enforcement Computer	2,500	2,500	Modernization Reserve					
Purchase vehicle	50,000	50,000	Building Stab'n Reserve					
<b>INSPECTION &amp; PROTECTION</b>	<b>52,500</b>	<b>52,500</b>		-	-	-	-	<b>52,500</b>

# 3000 Transportation Services - Capital

## Transportation Capital Budget Details

CAPITAL BUDGET - TRANSPORTATION	BUDGET EXPENSES	RESERVE TRANSFERS	REVENUE EXPLANATION	GRANTS	FUNDRAISING & DONATION	OTHER MUNICIPALITIES	SALES	TOTAL REVENUE
Sander Box & Front Mount Plow for truck	22,000	20,500	Rds/Equipment Reserve				1,500	
<b>VEHICLES &amp; EQUIPMENT</b>	<b>22,000</b>	<b>20,500</b>		-	-	-	<b>1,500</b>	<b>22,000</b>
Adam Street Project - Dam Removal,Bypass & Structure	1,428,000		ICIP Rural-50% Fed-652,698 & 33.33% Province - 434,698	1,087,396				
Adam Street Project - Dam Removal,Bypass & Structure		340,604	Bridge Reserve					
Structure #1019 SR 35 -Engineering	23,800	23,800	Bridge Reserve					
Structure SR15N - not in OSIM AMP	178,500	178,500	OCIF Formula Funding					
Structure #0002 - Falconer Bridge	615,500	264,500	Bridge Reserve/Fed Gas Tax	351,000				
Structure #0003 -Lorenz Bridge Temp Repair	20,400	20,400	Bridge Reserve					
Structure #0015 - Engineering	91,800	91,800	Bridge Reserve					
Structure #0021 - SR1A Lot 1 Con 2 Culross removed								
<b>BRIDGES &amp; CULVERTS - CAPITAL</b>	<b>2,358,000</b>	<b>919,604</b>		<b>1,438,396</b>	-	-	-	<b>2,358,000</b>
Adam Street - Asphalt, Sidewalk, curb/gutter, guardrails	1,157,700	1,157,700	ICIP Rural North Funding & Rds/Equipment Reserve					
Beverly St - Engineering	8,000	8,000	Rds/Equipment					
Deemerton Reconstruction SR 20N	276,000	250,000	Rds/Equipment					
Deemerton Reconstruction SR 20N		26,000	Deemerton/Carlsruhe Reserve					
Louis St - #4057/#4058 Engineer reconstruction 2022	8,000	8,000	Rds/Equipment					
<b>ROAD RECONSTRUCTION</b>	<b>1,449,700</b>	<b>1,449,700</b>		-	-	-	-	<b>1,449,700</b>
LCB Rural Roads Resurfacing	600,000		OCIF Formula Funding	600,000				
<b>RESURFACING</b>	<b>600,000</b>	-		<b>600,000</b>	-	-	-	<b>600,000</b>
Municipal Drain - Roads share - Vandervlies	107,580	107,580	Rds Drainage Reserve					
Municipal Drain - Roads share - Bell Sitrler	28,611	28,611	Rds Drainage Reserve					
Municipal Drain - Roads share - Metcalfe-Wright	116,280	116,280	Rds Drainage Reserve					
Adam Street Stormwater treatment	204,000	204,000	Rds Equipment Reserve					
Adam Street Stormsewer	397,800	397,800	Rds Equipment Reserve					
<b>DRAINAGE</b>	<b>854,271</b>	<b>854,271</b>		-	-	-	-	<b>854,271</b>
<b>TOTAL TRANSPORTATION CAPITAL</b>	<b>5,283,971</b>	<b>3,244,075</b>		<b>2,038,396</b>	-	-	<b>1,500</b>	<b>5,283,971</b>

# 4000 Environmental - Capital Budget

<b>ENVIRONMENTAL SERVICES - CAPITAL FUND</b>						
<b>CAPITAL EXPENSES</b>		<b>REVENUE SOURCES - AMENDED BUDGET</b>				
	<b>Budget EXPENSES</b>	<b>RESERVE TRANSFERS</b>	<b>REVENUE EXPL</b>	<b>GRANTS</b>	<b>FUNDRAISING &amp; DONATION</b>	<b>TOTAL REVENUE</b>
Purchase Compactor	350,000	50,000	Landfill Reserve & Near Term Investment		300,000	
<b>LANDFILL</b>	<b>350,000</b>	<b>50,000</b>			<b>300,000</b>	<b>50,000</b>
M Sanitary Collection - Adam St Sewers	229,500	229,500	M Sewers Reserve			
M Treatment Plant -replace effluent pump	18,000	18,000	M Sewers Reserve			
M Treatment Plant -building over UV system	15,000	15,000	M Sewers Reserve			
M Sanitary Collection - Auto Sampler for WW Effluent	12,000	12,000	M Sewers Reserve			
M Sanitary Collection - Beverley St Engineering	6,000	6,000	M Sewers Reserve			
M Sanitary Collection - Louis St Engineering	6,000	6,000	M Sewers Reserve			
M Sanitary Collection - Grinder pumps for pump station	7,000	7,000	M Sewers Reserve			
<b>MILDMAY SANITARY SEWER SYSTEM</b>	<b>293,500</b>	<b>293,500</b>		-	-	<b>293,500</b>
TFSS Drain for holding tank & hose	10,000	10,000	T/F Sanitary Reserve			
TFSS - SBR tank clean out/inspection	15,000	15,000	T/F Sanitary Reserve			
TFSS - Collection -Scada System upgrades may need to	25,000	25,000	Modernization Reserve			
TFSS - Grinder Pumps	6,000	6,000	T/F Sanitary Reserve			
TFSS - backup raw sewage pump for T main	30,000	30,000	T/F Sanitary Reserve			
TFSS - spare Eone pump for Formosa	9,000	9,000	T/F Sanitary Reserve			
TFSS - concrete rehab for manholes	25,000	25,000	T/F Sanitary Reserve			
TFSS - water injection point in Formosa	60,000	60,000	T/F Sanitary Reserve			
TFSS Treatment Plant upgrades EA	2,126,700		Industry		543,690	
TFSS Treatment Plant upgrades EA			NWMO Other Funding		50,000	
TFSS Treatment Plant Expansion			SW Development Fund	1,350,000		
TFSS Treatment Plant upgrades Engineers			Near Term Invest't Funding		183,010	
<b>T/F SANITARY SEWER SYSTEM</b>	<b>2,306,700</b>	<b>180,000</b>		<b>1,350,000</b>	<b>776,700</b>	<b>2,306,700</b>
M Water -water main Adam Street	285,600	285,600	M Water Reserve			
M Water - tower safety rails	17,000	17,000	M Water Reserve			
M Water - Beverley St Engineering	6,000	6,000	M Water Reserve			
M Water - Louis St Engineering	6,000	6,000	M Water Reserve			
M Water - Engineer main replacement Otter Cres, Gray	15,000	15,000	M Water Reserve			
<b>MILDMAY WATER SYSTEM</b>	<b>329,600</b>	<b>329,600</b>	<b>M Water Reserve</b>	-	-	<b>329,600</b>
T Water Scada System Upgrades	25,000	25,000	Modernization Reserve			
Replace Diesel Tank	10,000	10,000	T Water Reserve			
<b>TEESWATER WATER SYSTEM</b>	<b>35,000</b>	<b>35,000</b>	<b>T Water Reserve</b>	-	-	<b>35,000</b>
<b>TOTAL ENVIRONMENTAL CAPITAL</b>	<b>3,314,800</b>	<b>888,100</b>	-	<b>1,350,000</b>	<b>1,076,700</b>	<b>3,314,800</b>

# 5000 Public Health & Cemeteries - Capital

<b>HEALTH/CEMETERIES - Capital Budget</b>								
<b>CAPITAL EXPENSES</b>		<b>REVENUE SOURCES - BUDGET</b>						
<b>PARTICULARS</b>	<b>BUDGET</b>	<b>RESERVE TRANSFERS</b>	<b>REVENUE EXPLANATION</b>	<b>GRANTS</b>	<b>FUNDRAISING &amp; DONATION</b>	<b>OTHER MUNICIPALITIES</b>	<b>SALES</b>	<b>TOTAL REVENUE</b>
New Medical Building - building/land expenses	930,000	- 536,407.00	T Health Centre Fundraising		620,000			
New Medical Building - RED grant application			Fund	250,000				
New Medical Building - Reserve Transfer		300,000	GG Surplus Reserve Transfer					
Near Term investment funding			Near Term Investment Funds		519,000			
Cemetery - expansion costs	42,000		Culross Teeswater Cemetery Funds		42,000			
Jane St Medical Building- repl eavestrough	3,500	3,500	Jane ST Doctors Office Reserve					
<b>HEALTH/CEMETERIES CAPITAL</b>	<b>975,500</b>	<b>(232,907)</b>		<b>250,000</b>	<b>1,181,000</b>	<b>-</b>	<b>-</b>	<b>1,198,093</b>
Add Unfunded Balance from 2021	222,593							
<b>HEALTH/CEMETERIES CAPITAL</b>	<b>1,198,093</b>	<b>(232,907)</b>		<b>250,000</b>	<b>1,181,000</b>	<b>-</b>	<b>-</b>	<b>1,198,093</b>

# 7000 - Recreation, Parks & Facilities - Capital

RECREATION & CULTURE - CAPITAL FUND						
CAPITAL EXPENSES		REVENUE SOURCES				
	Budget EXPENSES	RESERVE TRANSFERS	REVENUE EXPLANATION	GRANTS	FUNDRAISE/DONATIONS	TOTAL REVENUE
M Parks -ball diamond upgrade	2,500	2,500	M Ball Diamond Reserve			
M Parks -Accessible walking path/borders	13,000		M Optimist 50% & Well Being Funds 50%		13,000	
M Parks -Tennis/Pickleball Court Restoration	18,000		Resilience Grant - OTF	18,000		
T Parks - Accessible Swing/Spring Riders	6,200		Community Well Being Funds		6,200	
T Parks - Main Street Gazebo Replace Shingles	4,000	4,000	Other Rec & Fac Reserve			
F Parks - LED Lighting at ball diamond/horseshoe	40,000	40,000	Modernization Reserve			
<b>PARKS - CAPITAL</b>	<b>83,700</b>	<b>46,500</b>		<b>18,000</b>	<b>19,200</b>	<b>83,700</b>
SB Parks & Recreation -truck & trailer	73,000	73,000	Modernization Funding			
<b>RECREATION - CAPITAL</b>	<b>73,000</b>	<b>73,000</b>		-	-	<b>73,000</b>
M Pool - Replace pool pump #2	4,000	4,000	M Pool Reserves			
T Pool - Replace solar panels	8,000	8,000	Teeswater Pool Reserve			
T Pool - Replace Tiered Benches	10,000		Community Well Being Funds		10,000	
<b>POOLS CAPITAL</b>	<b>22,000</b>	<b>12,000</b>		-	<b>10,000</b>	<b>22,000</b>
MCRC - Replace Chiller & Dehumidifier	153,180	40,900	MCRC Reserve &			
MCRC - Replace Chiller & Dehumidifier			ICIP Recreation Grant Funding	112,280		
MCRC - Hall Renovation	TBD		Awaiting approval of \$500,000 Near Term Investment & project scope			
<b>MCRC CAPITAL</b>	<b>153,180</b>	<b>40,900</b>		<b>112,280</b>	-	<b>153,180</b>
TCCC -LED Retrofit lighting in hall	10,000	10,000	TCCC Reserves			
TCCC - power study,replace panel, compressor, ammonia piping, brine insulation, flooring	281,050	75,040	TCCC Reserve			
TCCC - power study,replace panel, etc			ICIP Recreation Grant Funding	206,010		
<b>TCCC - CAPITAL</b>	<b>291,050</b>	<b>85,040</b>		<b>206,010</b>	-	<b>291,050</b>
F Rec Centre- renovate outdoor sports pad 2022	838,740		Near Term Investment		706,000	
F Rec Centre- replace outdoor sports pad 2022			Community Fundraising		132,740	
<b>FORMOSA REC CENTRE CAPITAL</b>	<b>838,740</b>				<b>838,740</b>	<b>838,740</b>
T Hall -Commercial Dishwasher & Freezer	11,500		Community Well Being Funds		11,500	
<b>TEESWATER TOWN HALL CAPITAL</b>	<b>11,500</b>	-		-	<b>11,500</b>	<b>11,500</b>
Belmore Community Centre	25,000		Community Well Being Funds		25,000	
<b>OTHER REC FACILITIES CAPITAL</b>	<b>25,000</b>	-		-	<b>25,000</b>	<b>25,000</b>
<b>RECREATION &amp; CULTURE CAPITAL</b>	<b>1,498,170</b>	<b>257,440</b>		<b>336,290</b>	<b>904,440</b>	<b>1,498,170</b>

# Reserves

- ▶ Reserves projected balance at December 31, 2022 is \$6,476,391.
- ▶ Reserves are typically part of an overall strategy for funding operating programs and projects.
- ▶ These funds help offset unexpected expenses or revenue shortfalls.
- ▶ Money in reserves can come from budget surpluses, property tax levies or other sources of revenue.
- ▶ Funds can be set aside for uncontrollable, but often predictable events like floods, weather events and pandemics
- ▶ They can provide onetime or short-term funding for special purposes
- ▶ They give municipalities the flexibility to deal with fluctuating cash flows
- ▶ They allow municipalities to set aside funds for major capital projects to replace existing assets and provide for future projects.
- ▶ Reserves help Municipalities to practice long-term financial sustainability, and better plan and budget for the future.

# Reserves Activity

RESERVES/RESERVE FUNDS 2022 BUDGET	PROJECTED Balance Dec 31 2021	Yr 2021 Surplus Transfers	YR 2022 OPERATING TRANSFERS	YR 2022 CAPITAL TRANSFERS	PROJECTED Balance Dec 31 2022
WORKING FUNDS	209,966				209,966
ELECTION	18,000		(18,000)		-
COUNCIL TRAINING/SWAG	15,343				15,343
MODERNIZATION FUND RESERV	371,352		(12,200)	(302,900)	56,252
SAFE START COVID 19 FUNDING	73,429		(17,300)		56,129
GG SURPLUS RESERVE	337,650			(300,000)	37,650
OFFICE EQUIPMENT/ADMIN	110,633		20,000	(6,000)	124,633
OFFICE RENOVATION RESERVE	(4,200)		34,750	-	30,550
T TOWN HALL	4,828		2,000	-	6,828
T HALL PIANO TUNING RES	3,000				3,000
WSIB / INSUR DED	120,049				120,049
BRIDGES/CULVERTS	700,796		459,600	(919,604)	240,792
ROADS & EQUIPMENT	1,519,226		1,055,750	(2,046,000)	528,976
Rds/Drainage Carlsruhe/Deemen	52,510			(26,000)	26,510
ROADS - DRAINAGE	384,453		125,000	(252,471)	256,982
STREETLIGHTS	67,634		23,000		90,634
ANIMAL CONTROL	7,000		(7,000)		-
SAN SEWERS - T/F prepd deb	194,942				194,942
SAN SEWERS - MILD MAY	937,808		131,933	(293,500)	776,241
SAN SEWERS - T/F	(233,434)		43,922	(155,000)	(344,512)
MC BALL PARK	30,539		2,000	(2,500)	30,039
TC BALL PARK	9,706		700	-	10,406
MILDMAY TENNIS	2,048				2,048
WATER - MILD MAY	1,024,638		103,772	(329,600)	798,810
WATER - TEESWATER	365,556		108,687	(10,000)	464,243
WESTARIO - MILD MAY	443,939				443,939
WESTARIO -MCRC Lobby borrow	(47,023)				(47,023)
WESTARIO - TEESWATER	163,534				163,534
LANDFILLS	238,519		10,131	(50,000)	198,650



# Reserves Activity - Cont.

RESERVES/RESERVE FUNDS 2022 BUDGET	PROJECTED Balance Dec 31 2021	Yr 2021 Surplus Transfers	YR 2022 OPERATING TRANSFERS	YR 2022 CAPITAL TRANSFERS	PROJECTED Balance Dec 31 2022
MCFD	345,316		56,543	(257,115)	144,744
TCFD	372,841		56,543	(340,400)	88,984
DOCTOR RECRUIT'T TC	87,208				87,208
DOCTOR RECRUIT'T BROCKTON	198				198
HEALTH/CENOTAPH/CEM.	23,451				23,451
T HEALTH CENTRE	-			536,407	536,407
JANE ST MED BLDG	(2,700)		9,423	(3,500)	3,223
POLICING/PROTECTION	267,826		10,750		278,576
BUILDING PERMIT STABILIZATIO	42,199			(50,000)	(7,801)
CANNIBIS ENFORCEMENT	14,000				14,000
MC POOL	4,178		7,300	(4,000)	7,478
TC POOL	9,805		7,300	(8,000)	9,105
M LIBRARY	10,666		612	-	11,278
PLANNING & DEVELOPMENT	99,442			-	99,442
ECONOMIC DEVELOPMENT	10,011				10,011
SB TOURISM COMM	3,561				3,561
TOURISM - T Fundraising	7,433				7,433
M Rotary Sign Reserve	14,000		2,000	(14,500)	1,500
TREES	3,159		(1,500)		1,659
REC PROGRAM gymnastics	8,596				8,596
PARKLAND	1,200				1,200
T LIBRARY	114,051		9,582	-	123,633
MCRC	200,396		35,000	(40,900)	194,496
TCCC	152,228		35,000	(85,040)	102,188
T SENIORS CARD PARTY	422				422
F HALL	88,931		6,100	-	95,031
F RECREATION/BALL PK	21,253		500		21,753
OTHER REC FACILITIES /PARKS	26,827		10,500	(4,000)	33,327
REC PROGRAM fitness/wellness	890				890
MC HISTORY BOOK	6,788				6,788
ACCESSIBILITY RENOS	925				925
EMERGENCY MANAGEMENT	38,431			(20,000)	18,431
T PARK REVITALIZATION	5,709				5,709
DRAINAGE	46,934				46,934
<b>TOTAL RESERVES</b>	<b>9,148,616</b>	<b>-</b>	<b>2,312,398</b>	<b>(4,984,623)</b>	<b>6,476,391</b>

# Reserve Funds

- ▶ Reserve Funds Balances are projected as follows:
  - ▶ **Federal Gas Tax Reserve Fund** -\$594 - We plan to use \$351,000 of Gas Tax Reserve Funds to help offset costs to complete rehabilitation of Structure #002 Falconer Bridge
  - ▶ **Parkland Levy Reserve Fund** - \$27,239 - These funds have accumulated from fees that are imposed under Section 42 of the Planning Act.
  - ▶ **Community Well Being Fund** - \$518,042 - The 2022 Budget includes spending of \$208,750 of Community Well Being Funds provided by the Nuclear Waste Management Organization
  - ▶ **Near-Term Investment Funding** - The Near Term Investment funds from the Nuclear Waste Management will be provided as the funds are needed for approved projects that are deemed to have broad community benefit for the well-being of the community.

RESERVE FUNDS	Projected Bal Dec31/21	2022 REVENUE	2022 Interest	2022 EXPENSE	Projected Bal Dec31/22
Gas Tax Reserve Fund	172,252	178,842	500	(351,000)	594
Parkland Levy Reserve Fund	24,989	2,000	250		27,239
Community Well Being Fund	423,792	300,000	3,000	(210,250)	516,542
<b>TOTAL RESERVE FUNDS</b>	<b>621,033</b>	<b>480,842</b>	<b>3,750</b>	<b>(561,250)</b>	<b>544,375</b>

# Government Grant Funding

- ▶ The Provincial and Federal Governments provide funding to assist the Municipality to offset costs for various Programs. The 2022 budget includes the following Government Grant Funding that helps to keep our Assets maintained and lower taxes :
- ▶ Operating Grants - \$888,200
  - ▶ Ontario Livestock Damage Program - \$1,000
  - ▶ The Ontario Resource Aggregate Corporation - \$50,000
  - ▶ Ontario Drainage Superintendent Funding - \$12,500
  - ▶ Federal & Ontario Summer Student Funding - \$3,600
  - ▶ Ontario Municipal Partnership Funding - \$821,100
- ▶ Capital Grants - \$4,088,686
  - ▶ Rural Economic Development Grant - \$250,000
  - ▶ Municipal Asset Management Program - \$50,000
  - ▶ Federal Gas Tax Funding - \$351,000
  - ▶ Ontario Community Infrastructure Funding - \$600,000
  - ▶ Southwestern Ontario Development Funding - \$1,350,000
  - ▶ Investing in Canada Infrastructure Program
    - ▶ Resilience Funding - \$82,000
    - ▶ Rural and Northern Funding - \$1,087,396
    - ▶ Community, Culture and Recreation Funding - \$318,290

# Fundraising and Donations

- ▶ The 2022 Budget includes donations and fundraising revenue from various sources that we would like to recognize and thank:
- ▶ Cemetery - Donations are received from supporters of the Culross and Teeswater Cemetery to help offset maintenance and operations of the Cemetery.
- ▶ Mildmay Rotary Club - provides annual donations to set aside in reserve for the maintenance and upkeep of the Mildmay electronic signs. The Rotary club is planning to upgrade the signs in 2022 and will be contributing more funds for this purpose.
- ▶ South Bruce Tourism Committee - conducts fundraising events and receives community donations to fund annual events and activities to attract people to our community.
- ▶ Community sponsored ice and pool activities. Pool staff also complete annual treadathon/swimathon to raise funds for pool supplies and equipment for fun days, etc.
- ▶ Teeswater Medical Centre Steering Committee - A committee made up of community members are receiving community donations and fundraising activities to establish a medical centre and Not for Profit foundation in Teeswater.

# Fundraising & Donations - continued

- ▶ Farm Credit Corporation - Agri Spirit Donation will be used to purchase High-Angle equipment and vehicle extraction equipment for the Fire department.
- ▶ Hydro One Building Safe Communities fund - will be used to offset costs for the purchase of a digital fire extinguisher training system, if approved.
- ▶ Capital contributions from property owners and industry will be used to offset costs for water and sanitary services and expansion of the sewage treatment plant.
- ▶ Mildmay Optimist Club will be raising funds to help complete an accessible walking path and border at the playground they donated in 2021.

# Nuclear Waste Exploration Project

- ▶ South Bruce continues to participate in the Nuclear Waste Deep Geological Repository project. In 2022 Nuclear Waste Management Ontario is expected to fund the following projects and activities:
- ▶ Core/Resource Funding Contributions - \$2,175,228
  - ▶ Means the core funding following activities performed by the Municipality related to the APM Project including administration, learning, technical studies and assessments, planning and capacity building, activities that encourage youth involvement in community learning and decision making related to the APM Project, building awareness and fostering shared planning in the broader area.
- ▶ Early Investment in Education and Skills - \$30,000
  - ▶ means investments in training and education to equip community members, including youth, to work at the Centre of Expertise, and in subsequent site preparation, construction and operation activities. These investments are intended to include transferable skills that could be applied to other projects or workplaces as well.
- ▶ Community Well Being Projects - \$300,000
  - ▶ NWMO is providing another \$300,000 in 2022 to support the Municipality's continuing efforts to build community sustainability and well-being; and support capacity building to participate in discussions to explore partnership with the Near term investment Projects. The 2022 budget proposes to spend

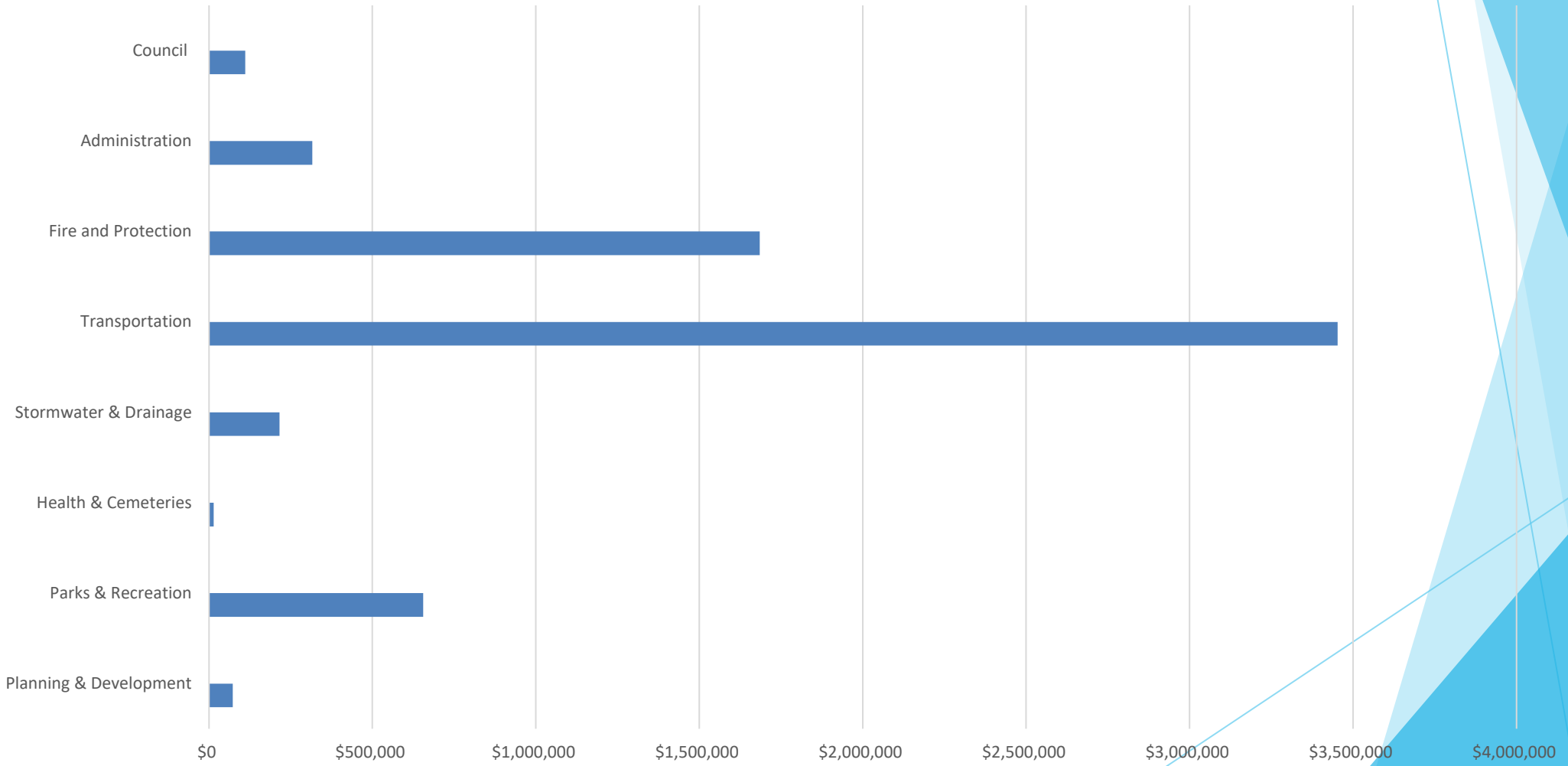
# Nuclear Waste Exploration Project - cont.

## ▶ Near-term Investment Funding

- ▶ Funding of up to a maximum of \$4,000,000 is available for Well-being projects identified by the Municipality that will benefit the Community at large and will benefit the long-term sustainability of the community and will be completed by December 31, 2023.
- ▶ Council has submitted a request for funding under this program for the following projects
  - ▶ Expansion of the Teeswater Formosa Sanitary Sewage Treatment Plant \$1,500,000
  - ▶ Purchase of a Landfill Compactor to extend the life of the Landfills - \$300,000
  - ▶ Purchase of a front-line pumper truck for the Mildmay Fire Station - \$475,000
  - ▶ Rehabilitation of the Outdoor sports Pad in Formosa - \$706,000
  - ▶ Establishment of a Medical Centre in Teeswater - \$519,000
  - ▶ Community Centre Hall Renovations in Mildmay - \$500,000
- ▶ The 2022 Budget proposes to spend \$1,853,562 of these funds

# Departmental Operating Budgets

Where your 2022 Municipal Tax Dollars are spent





# 1000 General Government/Administration

## Operating Budget details - 1001 TAXATION:

Throughout the year, property assessments change as new structures and building occurs. Although we expect supplemental taxes from new building, we have budgeted for higher Tax write-offs due to procedures causing farmland to revert to residential when a farm changes ownership.

South Bruce continues to depend on Unconditional funding from the Province (Ontario Municipal Partnership Funding) to mitigate tax rate increases. There is no change to the OMPF funding in 2022.

	2020	2021	To Dec 30	2022	
GENERAL GOVT/ADMINISTRATION	Actual	Budget	2021	Budget	B-B %
<b>OPERATING REVENUE</b>					
Vacancy - Comm & Ind - Municipal	(581)	(600)	(63)	(600)	100%
Sup - Res & Farm - Municipal	25,964	40,000	115,000	70,000	175%
Sup - Comm & Ind - Municipal	57,055	2,000	49,287	10,000	500%
Writeoffs - Res & Farm - Municip	(83,594)	(80,000)	(67,775)	(80,000)	100%
Writeoffs - Comm & Ind - Municip	(561)	(500)	(795)	(500)	100%
Uncollectible Taxes	(17,420)		(18,275)	(9,000)	
Mun & Canada Post PILs - Mun Share	2,175	2,200	2,102	2,200	100%
MTO PIL - Mun/School Bd	62	100	64	100	100%
Ontario Hydro PIL - Mun Share	21,545	21,545	21,545	21,545	100%
County of Bruce Forests - Mun Share	2,064	2,100	2,144	2,100	100%
Net School Board Taxation	495	500	432	500	100%
<b>Other Municipal Taxation Revenue</b>	<b>7,204</b>	<b>(12,655)</b>	<b>103,667</b>	<b>16,345</b>	<b>-129%</b>
<b>GG - CRF/OMPF Uncond Funding</b>	<b>817,700</b>	<b>821,100</b>	<b>821,100</b>	<b>821,100</b>	<b>100.0%</b>

# 1000 General Government/Administration

## Operating Budget Details - 1100 COUNCIL:

South Bruce Council consists of the Mayor, Deputy Mayor and five Councillors. Their role is to represent the public and consider the well-being and interests of the municipality; determine what services are needed and the level of service to be provided, ensure administrative practices and policies are in place to implement Council decisions, maintain the financial integrity of the municipality; and to carry out the duties of Council and the Municipality in accordance with the Municipal Act and any other applicable legislation.

Council Budget \$109,050 has increased 2%.



<b>GENERAL GOVT/ADMINISTRATION</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>To Dec 30 2021</b>	<b>2022 Budget</b>	<b>B-B %</b>
<b>COUNCIL EXPENSES</b>					
GG- Council Remun /Per Diem	89,751	90,000	91,271	94,000	104%
Deductions/Benefits	4,306	4,500	4,470	4,700	104%
Materials/Supplies/Maint.	268	250	-	250	100%
Seminars & Training & Conferences	385	3,000	-	1,500	50%
General Administrative	463	1,100	50	1,200	109%
Insurance	4,118	4,200	4,422	4,865	116%
Mileage	218	1,000	-	500	50%
Other	1,912	2,500	2,576	2,500	100%
Contracted Services	2,315	2,500	-	2,000	80%
<b>Council Expenses</b>	<b>103,736</b>	<b>109,050</b>	<b>102,789</b>	<b>111,515</b>	<b>102%</b>

# 1000 General Government/Administration

**Operating Budget Details - 1200 ADMINISTRATION BUDGET** -include Administration Revenue and Expenses and Corporate expenses not attributable to other Departments.

Administration Revenue: Budget \$274,550, is expected to increase by 2.1% to reflect higher investment income and interest revenue. Higher overhead and rent are being charged to the Nuclear Waste Management Organization as participation and staff complement in the Deep Geological Repository site selection process grows.

Pandemic Revenue: Budget \$17,300 represents funds we hope to receive to help the municipality offset extra costs and lost revenue we are experiencing due to the Pandemic activities.

<b>GENERAL GOVT/ADMINISTRATION</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>To Dec 30 2021</b>	<b>2022 Budget</b>	<b>B-B %</b>
<b>GEN GOVT/ADMIN REVENUE</b>					
GG - Fees & Service Chgs - Tax Certs	6,470	6,200	6,808	6,500	105%
GG - Zoning/Compliance Certs.	4,050	5,000	4,515	5,000	100%
GG - Fees & Serv Chgs Other	8,395	8,500	10,048	10,000	118%
GG - Credit Card Service Fees			307	300	
GG - Licences & Permits	4,130	10,000	7,031	9,000	90%
GG - Rentals	46,566	51,600	49,800	52,150	101%
GG - Penalties & Interest	10,658	1,000	11,987	2,000	200%
GG - Current Tax Penalty	17,983	36,000	28,564	30,000	83%
GG - Tax Arrears Interest	29,852	45,000	48,258	45,000	100%
GG - Investment Income - Bank	18,251	22,700	20,891	22,700	100%
GG-Investment Income-LAS and Other	50,949	51,000	63,383	60,000	118%
GG-Investment Income - Dividends	29,344	30,000	29,344	30,000	100%
GG - Sale of Goods/Supplies	209	100	99	100	100%
GG - WSIB Trfrs	3,972		4,865		
GG - Transfers	1,800	1,800	1,800	1,800	100%
<b>General Gov/Admin Revenue</b>	<b>232,629</b>	<b>268,900</b>	<b>287,700</b>	<b>274,550</b>	<b>102.1%</b>
<b>Grant/Donation - Covid 19 relief</b>	<b>174,300</b>	<b>57,500</b>	<b>31,169</b>	<b>17,300</b>	<b>55.5%</b>

# 1000 General Government/Administration

Operating Budget Details - Administration Expense: \$571,755 - up 3% -This budget covers corporate management costs including administration wages, legal, software costs, licensing, records management, pandemic and election expenses and other Clerk's and Finance department services.

<b>GENERAL GOVT/ADMINISTRATION</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>To Dec 30 2021</b>	<b>2022 Budget</b>	<b>B-B %</b>
GG - ADMIN Wages/Salaries	398,069	420,100	434,869	448,350	107%
Benefits	105,911	117,658	117,511	122,200	104%
Materials/Supplies/Maint.	16,341	18,000	16,026	18,000	100%
Seminars & Training	2,936	5,000	5,179	5,150	103%
Professional Costs	24,742	25,350	23,435	23,870	94%
General Administrative	25,057	24,200	26,444	26,500	110%
Hydro	4,870	5,000	5,352	5,500	110%
Heat	1,798	2,000	2,547	2,600	130%
Telephone	8,339	8,500	7,627	8,500	100%
Mun Office - water/sewer/garb/stlites	1,434	1,500	1,471	1,550	103%
Election Expenses				24,000	
Insurance	24,849	25,500	24,123	26,600	104%
Grants/Donations/Bereavement	5,487	5,500	7,102	3,500	64%
Mileage	779	1,500	889	1,000	67%
Other	375	450	350	400	89%
Rents & Financial Services	1,832	2,000	1,848	2,000	100%
Bank Services Charges	518	500	1,003	1,000	200%
Contracted Services	28,456	37,000	42,067	46,675	126%
Interfunctional - Machine Charge	625	700	247	500	71%
Interfunctional Trf SWB	(203,200)	(205,232)	(205,133)	(213,440)	104%
Pandemic Expenses	56,351	57,500	31,169	17,300	30%
<b>Administration &amp; GG Expenses</b>	<b>505,569</b>	<b>552,726</b>	<b>544,127</b>	<b>571,755</b>	<b>103%</b>

# 1000 General Government/Administration

Overall Net Budget for General Government & Administration: \$391,748 - up \$28,678 or 8% - The major impacts of this budget is the \$9,000 increase to the Office Renovation Reserve, lower taxation revenue of \$9,600, a drop in other revenues of \$2,300 and increases to Administration operating wages and expenses.

Reserves - The 2021 transfers to reserves include \$20,000 to the office equipment reserve; \$32,400 to the Office Renovation reserve created by proceeds from NWMO rent/OH charges; and \$6,000 to the 2022 Election reserve.

	2020	2021	To Dec 30	2022	
<b>GENERAL GOVT/ADMINISTRATION</b>	<b>Actual</b>	<b>Budget</b>	<b>2021</b>	<b>Budget</b>	<b>B-B %</b>
<b>General Gov/Admin Revenue</b>	<b>232,629</b>	<b>268,900</b>	<b>287,700</b>	<b>274,550</b>	<b>102.1%</b>
<b>Grant/Donation - Covid 19 relief</b>	<b>174,300</b>	<b>57,500</b>	<b>31,169</b>		<b>0.0%</b>
<b>Council Expenses</b>	<b>103,736</b>	<b>109,050</b>	<b>102,789</b>	<b>111,515</b>	<b>102%</b>
<b>Administration &amp; Pandemic Expenses</b>	<b>505,569</b>	<b>552,726</b>	<b>544,127</b>	<b>571,755</b>	<b>103%</b>
Reserve Transfer	(2,000)	(2,000)	(2,000)		
Reserve Transfers Office Equipment	20,000	20,000	20,000	20,000	
Reserve Transfers - Pandemic	73,429			(17,300)	
Reserve Transfer Admin	23,400	32,400	32,400	34,750	
Reserve Transfers Admin	6,000	6,000	6,000	(18,000)	
<b>Operating Reserve Transfers</b>	<b>120,829</b>	<b>56,400</b>	<b>56,400</b>	<b>19,450</b>	<b>34%</b>
<b>NET COST - COUNCIL &amp; ADMINISTRATION</b>	<b>323,204</b>	<b>391,776</b>	<b>384,447</b>	<b>428,170</b>	<b>109.3%</b>

# 1000 General Government/Administration

## Operating Budget Details - 1300 - NUCLEAR WASTE MANAGEMENT ORGANIZATION - Net Budget \$0

NWMO continues to provide resources to support engagement of interested communities in the Nuclear Waste Management Organization site selection process. The 2022 budget includes costs to support and facilitate the involvement of the Municipality of South Bruce in the site selection process.

GENERAL GOVT/ADMINISTRATION	2020 Actual	2021 Budget	To Dec 30 2021	2022 Budget	B-B %
<b>NWMO - Operating Donations</b>	<b>609,977</b>	<b>2,154,800</b>	<b>1,876,696</b>	<b>2,185,228</b>	<b>101.4%</b>
NWMO - General Administration exp	80,707				
NWMO - Future Skills 9 - wages	15,733.77				
NWMO - Materials - Other Community	714				
NWMO - Youth	10,253				
NWMO - Build Community Understanding	1,518				
NWMO - Senior Care Packages			8,713		
NWMO - Early Investment Program	38,207	30,000	31,392	30,000	100%
NWMO - Working Group - Prof Fees	74,295				
NWMO - Q3/Q4 - Admin Wages	158,352	383,800	339,839	577,184	150%
NWMO - Admin -Benefits	38,824	106,000	85,646	157,444	149%
NWMO - Admin - Materials Supplies Maint	82,447	121,700	130,369	146,100	120%
NWMO -Admin-Major Projects & Expenses		60,600	48,778		0%
NWMO Learning Expenses	2,759	58,200	18,358	53,200	91%
NWMO - Tech Studies/Consulting	-	733,000	739,604	680,000	93%
NWMO - Planning & Capacity Bldg Exp	-	26,000	17,492	46,000	177%
NWMO - Plan & Capacity Bld Major Projects,	102,064	147,500	80,614	35,000	24%
NWMO - Plan & Capacity Bld Consult/Contracted Services		410,000	366,556	401,300	98%
NWMO - Youth Learning/Activities	4,101	30,500	9,120	28,000	92%
NWMO - Build Awareness Expenses	-	21,000	215	13,000	62%
NWMO - Build Awareness Major Projects/Expenses		26,500		18,000	68%
<b>NWMO Expenses</b>	<b>609,976.98</b>	<b>2,154,800</b>	<b>1,876,695.92</b>	<b>2,185,228</b>	<b>101%</b>
<b>NET COST - NWMO</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

# 2100 Fire & Protection

Operating Budget Details - 2100 Fire Services - \$666,529 - up 5%.

The South Bruce Fire Department is responsible for providing Fire Protection and Emergency response services to the residents of the Municipality of South Bruce. Department operations include structure firefighting, rescue operations, medical and accident response, as well as Public Education and Fire Prevention activities.

South Bruce Fire service operates out of two stations (Mildmay and Teeswater) with approximately 50 volunteer Firefighters providing their time and talents to help protect the citizens and property in the municipality.

Expenses are up 2% however some of the Chiefs wages were transferred to Health & Safety and Emergency Management service area. Reserve transfers are up 5% and revenue down 7%.



# 2100 Fire & Protection Services

FIRE	2020 Actual	2021 Budget	To Dec 30 2021	2022 Budget	B-B %
<b>FIRE REVENUE</b>					
FIRE - Ontario Grants			5,900		
FIRE - Other Municipalities Rev	10,000	10,000	10,135	10,000	100%
FIRE - Fees & Service Charges	890	5,000	760	5,000	100%
FIRE - MTO Fire Calls	1,940	5,000	9,035	5,000	100%
FIRE - Mun Fire Calls/Burn Permits	24,620	6,000	9,484	6,000	100%
FIRE - Rental Income	2,400	2,400	2,400	2,400	100%
FIRE - Sale of Hydro	11,475	12,000	9,556	13,000	108%
FIRE - SB Donations		4,000	750		0%
FIRE - TFFA Donations			3,785		
<b>SB Fire - Operating Revenue</b>	<b>51,325</b>	<b>44,400</b>	<b>51,806</b>	<b>41,400</b>	<b>93%</b>
<b>FIRE EXPENSES</b>					
Fire - Chief/Volunteer FF wages	266,696	356,500	343,282	341,000	96%
Fire -Payroll Ded & Benefits	24,926	34,000	46,477	43,500	128%
Fire - Materials/Supplies/Maint.	37,406	35,000	31,602	40,000	114%
Fire - Truck Fuel	3,290	8,500	3,913	8,500	100%
Fire - Truck Maint	13,579	16,000	17,095	17,000	106%
Fire - Training & Seminars	3,900	26,600	18,903	26,600	100%
Fire - Clothing	3,103	1,020	277	2,000	196%
Fire - Professional Costs			400	800	
Fire - Admin & Office Supplies	3,205	7,000	3,107	6,500	93%
Fire - Prevention supplies	1,951	3,500	2,312	4,000	114%
Fire - Hydro	4,160	4,900	4,003	5,000	102%
Fire - Heat	3,813	3,300	4,204	3,500	106%
Fire - Telephone/Radio	6,336	7,000	8,799	8,500	121%
Fire - Water/Sewer/Bag Tags/Garb/Stl	2,326	2,500	2,389	2,500	100%
Fire - Insurance	27,990	29,000	33,400	33,500	116%
Fire -Donations/Bereavements/Recogn	-	600	-	600	100%
Fire - Mileage	924	2,700	2,835	3,200	119%
Fire - Other	261	500	50	500	100%
Fire - Defibrillator	6,716	8,200	2,732	8,200	100%
Fire - Rents & Financial Services	1,228	1,500	1,000	1,500	100%
Fire - Contracted Services	18,476	20,400	21,078	22,000	108%
PW Snow, Mowing, Hydrant, etc	7,000	7,000	7,000	7,000	100%
Fire - Admin Cost Trfr	8,500	8,600	8,600	8,944	104%
Fire - TCFFA Expenses			3,785		
<b>SB FIRE Operating Expenses</b>	<b>445,786</b>	<b>584,320</b>	<b>567,243</b>	<b>594,844</b>	<b>102%</b>
MC FIRE Reserve trfrs	53,850	53,850	53,850	56,543	105%
TC FIRE Reserve trfrs	53,850	53,850	53,850	56,543	105%
<b>Operating Reserve Transfers - Fire</b>	<b>107,700</b>	<b>107,700</b>	<b>107,700</b>	<b>113,085</b>	<b>105%</b>
<b>NET COST OPERATING - Fire</b>	<b>502,161</b>	<b>647,620</b>	<b>623,137</b>	<b>666,529</b>	<b>102.9%</b>



# Emergency Management Services

- ▶ Operating Budget Details - Emergency Management - \$24,498 is up 70%
- ▶ Reflects the extra time being spent on emergency management.
- ▶ The cost-sharing agreement for Emergency Management services has been terminated. Fire Chief Gallant has been appointed the Community Emergency Management Co-ordinator. The CEMC is responsible for ensuring the municipality's obligations under the Emergency Management Civil Protection Act are completed.

	2020	2021	To Dec 30	2022	
EMERGENCY MGMT	Actual	Budget	2021	Budget	B-B%
EM MGMT Rev - Ontario Grants					
EM MGMT - Federal Grants					
<b>Emergency Management - Operati</b>	-	-	-	-	
PLAN & DEV - EMERGENCY - Wages			4,028	13,500	
Emergency - Benefits			1,003	4,000	
Materials/Supplies/Maint.	413	1,200	160	1,200	100%
Emergency - Seminars & Training	-	600	725	600	100%
General Administrative	-	500	125	500	100%
Contracted Services	7,283	7,446	3,714	-	0%
Em Mgmt - Admin Cost Trfr	4,950	4,950	4,950	5,148	104%
<b>Emergency Management - Operati</b>	<b>12,645.53</b>	<b>14,696</b>	<b>14,705.18</b>	<b>24,948</b>	<b>170%</b>
<b>Operating Reserve Transfers- EM</b>					
<b>NET COST - EMERGENCY MANAGEN</b>	<b>12,646</b>	<b>14,696</b>	<b>14,705</b>	<b>24,948</b>	<b>170%</b>

# 2000 Protection and Inspection Services

Operating Budget Details - 2200 POLICING AND BY-LAW ENFORCEMENT:  
 \$882,944 down 0.3% - A part-time enforcement officer assists with the activities of the by-law enforcement department and the OPP provides policing services to South Bruce. The savings are due to lower Policing costs in 2021.

PROTECTION SERVICES	2021 Budget	To Dec 30 2021	2022 Budget	B-B %
By-law - Fines	1,500	1,129	1,500	100%
By-law - Recoverable Fees	2,000	-	2,000	100%
<b>Policing &amp; Bylaw Enforcemen't Reven</b>	<b>3,500</b>	<b>1,129</b>	<b>3,500</b>	<b>100.0%</b>
PPP BY LAW/OPP Wages	1,700	7,290	11,650	685%
Benefits	450	990	2,000	444%
Materials/Supplies/Maint.			2,000	
Seminars & Training			1,500	
Professional Costs	2,500	570	2,000	80%
General Administrative		371	500	
Telephone	1,100	1,096	1,500	136%
Bylaw - Mileage	500	850	200	40%
Other	5,000	5,073	-	0%
Other			2,000	
Contracted Services	864,370	781,065	853,422	99%
Bylaw Contracted Services	8,750	2,211		0%
BylawEnf - Program Cost Transfer	9,300	9,300	9,672	104%
<b>Policing &amp; Bylaw Enforcement Expens</b>	<b>893,670</b>	<b>808,815.49</b>	<b>886,444</b>	<b>99.2%</b>
<b>Reserve Transfer - Community Safety</b>	<b>(5,000.00)</b>	<b>(5,000.00)</b>		
<b>NET COST - POLICING &amp; BY-LAW</b>	<b>885,170</b>	<b>802,687</b>	<b>882,944</b>	<b>99.7%</b>



# Building and Inspection Services

Operating Budget Details - 2500 BUILDING AND INSPECTION SERVICES: \$0 - The Chief Building Official oversees the Building and Inspection Department and enforcement of the Building Code Act. Building Permit revenue and fees are expected to cover all costs allocated to this department.

PROTECTION SERVICES	2021 Budget	To Dec 30 2021	2022 Budget	B-B %
Building Permits & Septic Permit	155,000	188,864	159,200	103%
Building Administration Fees	200	100	100	50%
Building Stabilization Interest Earned				
<b>Building &amp; Septic Inspection Revenue</b>	<b>155,200</b>	<b>188,964</b>	<b>159,300</b>	<b>103%</b>
PPP - BUILDING - Wages	98,250	94,827	100,700	102%
Benefits	26,700	28,311	30,100	113%
Materials/Supplies/Maint.	2,500	1,345	1,100	44%
Truck Expenses			3,500	
Seminars & Training	4,000	1,307	4,000	100%
Professional Costs	7,500	494	6,000	80%
General Administrative	750	588	750	100%
Telephone	400	338	1,450	363%
Mileage	6,500	5,413	500	8%
Other	250		200	80%
Other	12,200	9,371	12,200	100%
Contracted Services		280	250	
<b>Building &amp; Septic Inspection Expenses</b>	<b>159,050</b>	<b>142,273.07</b>	<b>160,750</b>	<b>101%</b>
Protection/Insp Reserve Transfer	8,350	8,350	10,750	
Transfer from Modernization Reserve	(12,200)	(12,200)	(12,200)	
Building Stabilization Reserve Transfer				
<b>NET COST - BUILDING &amp; SEPTIC INSP</b>	<b>-</b>	<b>(50,540)</b>	<b>-</b>	



# Other Protection and Inspection Service

- ▶ **Operating Budget Details - 2600 OTHER PROTECTION SERVICES: \$95,940 - up 9%** - This budget includes costs for the Conservation Authority levies and Animal Control services. The part-time by-law enforcement officer enforces the Dog Control By-law and South Bruce is expecting higher costs for dog control activities.

PROTECTION SERVICES	2021 Budget	To Dec 30 2021	2022 Budget	B-B %
Building Permits & Septic Permit	155,000	188,864	159,200	103%
Building Administration Fees	200	100	100	50%
Building Stabilization Interest Earned				
<b>Building &amp; Septic Inspection Revenue</b>	<b>155,200</b>	<b>188,964</b>	<b>159,300</b>	<b>103%</b>
PPP - BUILDING - Wages	98,250	94,827	100,700	102%
Ontario Grant-Livestock Damage	1,000	-	1,000	100%
Animal Control - fees and charges	500	-	500	100%
Dogs - Licences & Permits	22,000	19,380	25,000	114%
<b>Other Protection - Revenue</b>	<b>23,500</b>	<b>19,380</b>	<b>26,500</b>	<b>113%</b>
<b>Conservation Authorities Expense</b>	<b>84,800</b>	<b>84,800</b>	<b>90,700</b>	<b>107%</b>
PPP - DOG - Wages			18,000	
Benefits			2,500	
Materials/Supplies/Maint.	-		500	
General Administrative	100		100	100%
Mileage	250	30	100	40%
Other-Beaver/Livestock	500	120	500	100%
Other-Livestock/Bounty Claims	1,000	-	1,000	100%
Contracted Services	9,000	2,211	2,000	22%
Dogs - Program Cost Transfer	13,500	13,500	14,040	104%
<b>Other Protection - Expenses</b>	<b>109,150</b>	<b>100,661</b>	<b>129,440</b>	<b>119%</b>
Dog Control - Transfer to Reserve	2,000	2,000	(7,000)	-350%
<b>NET COST -OTHER PROTECTION</b>	<b>87,650</b>	<b>83,281</b>	<b>95,940</b>	<b>109%</b>

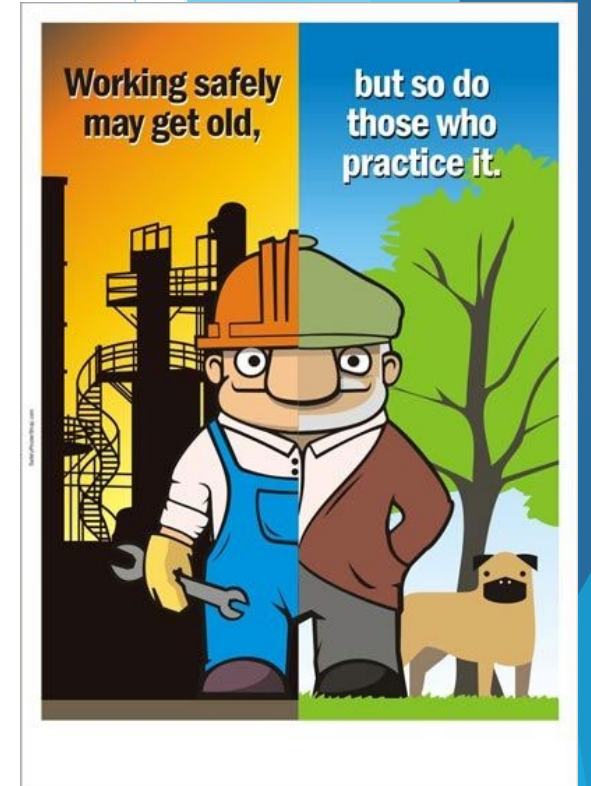


# Employee Health & Safety

## Operating Budget Details - Employee Health and Safety

is a high priority of Council. The 2022 Budget is \$14,800 - UP 7.9% - and includes costs for certification of an employee for the Joint Health and Safety committee plus consulting fees to conduct a review and prepare a policy document and forms to update the Health and Safety program for the municipality. The program update is funded by Community Well Being funds.

	2020 Actual	2021 Budget	2021 To Dec 30 2021	2022 Budget	B-B %
<b>HEALTH &amp; SAFETY</b>					
Health & Safety Donations				26,000	
<b>SB Health &amp; Safety - Operating Revenue</b>				<b>26,000</b>	
PH - HEALTH & SAFETY - Wages	-	2,200	259	2,300	105%
Benefits	-	220	55	228	104%
Materials/Supplies/Maint.	303	500	273	600	120%
Seminars & Training	297	1,500	1,247	2,000	133%
Contracted Services				26,000	
H&S Program Cost Transfer	9,300	9,300	9,300	9,672	104%
<b>Health &amp; Safety Operating Expenses</b>	<b>9,900</b>	<b>13,720</b>	<b>11,134</b>	<b>40,800</b>	<b>297%</b>
H& S Reserve Transfer					
<b>NET COST - HEALTH &amp; SAFETY</b>	<b>9,899.54</b>	<b>13,720</b>	<b>11,134</b>	<b>14,800</b>	<b>107.9%</b>



# Drainage

Operating Budget Details - DRAINAGE: \$22,399 - up 5.4% - The Tile and Municipal Drain programs for municipalities are legislated through the Drainage Act. South Bruce appoints a certified Drain Superintendent to carry out the duties under the legislation. In 2022, the firm of R J Burnside Engineering will carry out these duties.

	2021	To Dec 30	2022	
DRAINAGE	Budget	2021	Budget	B-B %
USER FEES Tile Drainage	39,000	37,527	39,000	100%
Drainage - Ont Grants	12,000	11,722	12,500	104%
<b>DRAINAGE - Operating Revenue</b>	<b>51,000</b>	<b>49,249</b>	<b>51,500</b>	<b>101%</b>
PLAN & DEV - DRAINAGE - Wages	1,000	389	1,058	105.8%
Benefits	300	121	317	105.7%
Debt Charges- Tile Drainage (OMA	9,000	8,713	9,000	100%
Tile Loans Principal	30,000	28,813	30,000	100%
Materials/Supplies/Maint.	500	524	500	100%
Seminars & Training	1,500	-	1,500	100%
General Administrative	200	223	200	100%
Telephone	150	-	-	0%
Contracted Services	24,000	21,736	25,000	104%
Interfunctional - Machine Charge		177	500	
Drainage - Program Cost Trfr	5,600	5,600	5,824	104%
<b>DRAINAGE - Operating Expenses</b>	<b>72,250</b>	<b>66,296.62</b>	<b>73,899</b>	<b>102%</b>
<b>NET COST - DRAINAGE</b>	<b>21,250</b>	<b>17,048</b>	<b>22,399</b>	<b>105.4%</b>

# 3000 Transportation Services

Operating Budget Details - Transportation - The Operations Manager is responsible for overseeing the Transportation services operations in South Bruce. This includes Roads and Bridges, Streetlights and Trees.

ROADS and BRIDGES - \$3,445,829 - up 6%. The Roads and Bridges budget represents over 60% of the total budget for the municipality. 4% of the budget can be attributed to setting aside more funds to help with capital replacement costs and projects. The remaining 5% is due to inflationary costs and implementation of the approved wage grid in 2022.

ROADS/BRIDGES/TREES	2020 Actual	2021 Budget	To Dec 30 2021	2022 Budget	B-B %
TR - Ontario Grants	47,634	45,000	124,451	50,000	111%
TR - Other Municipal Grants	9,713	11,000	6,938	11,000	100%
TR - Fees & Service Charges	4,163	12,000	10,135	7,000	58%
TR - Fees & Service Charges	1,500				
TR - Machine Chgs (Interfunction	1,036,685	1,000,000	1,059,427	1,040,000	104%
TR - Licences & Permits (drivewa	1,125	750	3,675	3,000	400%
TR - Rentals	3,243	7,200	4,893	3,500	49%
TR - Sale of Goods & Supplies	4,882	6,000	13,038	10,000	167%
TR Sale of Hydro	8,608	9,000	8,200	9,000	100%
GRAVEL PIT - McKague - Rent	3,000	3,000	3,640	3,600	120%
GRAVEL SB McKague Pit - Sales	5,827	-		-	
<b>ROADS- Operating Revenue</b>	<b>1,126,381</b>	<b>1,093,950</b>	<b>1,234,397</b>	<b>1,137,100</b>	<b>104%</b>

# 3000 Transportation Services - Roads & Bridges

	2020	2021	To Dec 30	2022	
ROADS/BRIDGES/TREES	Actual	Budget	2021	Budget	B-B %
Debenture Principal - Roads	101,193	105,198	105,198	109,361	104%
Debenture Interest - Roads	71,569	68,181	68,181	64,018	94%
<b>ROADS - Loan Repayment</b>	<b>172,762.33</b>	<b>173,379</b>	<b>173,379</b>	<b>173,379</b>	<b>100%</b>
TR - ROADSIDE -Wages	94,283	99,000	94,716	104,693	106%
Benefits	21,029	22,100.00	23,261	23,371	106%
Materials/Supplies/Maint.	5,244	5,200	3,958	4,000	77%
Contracted Services	35,885	32,100	36,044	32,000	100%
Interfunctional - Machine Charge	170,731	118,000	145,787	118,000	100%
<b>ROADSIDES Expenses</b>	<b>327,172.06</b>	<b>276,400</b>	<b>303,766</b>	<b>282,064</b>	<b>102%</b>
TR - HARDTOP - Wages	47,574	50,000	40,671	52,875	106%
Benefits	12,466	13,100	10,458	13,853	106%
Materials/Supplies/Maint.	25,973	26,000	11,635	26,000	100%
Contracted Services	30,737	31,600	24,066	50,000	158%
Interfunctional - Machine Charge	108,736	105,000	83,471	105,000	100%
<b>ROADS HARDTOP Expenses</b>	<b>225,484.82</b>	<b>225,700</b>	<b>170,301</b>	<b>247,728</b>	<b>110%</b>
TR - LOOSETOP -Wages	43,080	45,200	50,850	47,799	106%
Benefits	11,074	11,600	13,529	12,267	106%
Materials/Supplies/Maint.	130,676	108,000	93,687	1,000	1%
Contracted Services	226,553	165,000	258,267	345,000	209%
Interfunctional - Machine Charge	150,505	175,000	175,795	175,000	100%
<b>ROADS LOOSETOP Expenses</b>	<b>561,887.48</b>	<b>504,800</b>	<b>592,127</b>	<b>581,066</b>	<b>115.1%</b>
TR - WINTER CONTROL - Wages	173,277	185,000	213,749	195,638	106%
Benefits	36,663	39,100.00	46,222	41,348	106%
Materials/Supplies/Maint.	144,107	110,160	81,438	105,000	95%
Contracted Services	25,825	30,000	15,219	30,000	100%
Interfunctional - Machine Charge	391,240	425,000	398,333	425,000	100%
<b>ROADS - WINTER CONTROL Expense</b>	<b>771,111.06</b>	<b>789,260</b>	<b>754,962</b>	<b>796,986</b>	<b>101.0%</b>





# 3000 Transportation Services - Roads & Bridges

<b>ROADS/BRIDGES/TREES</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>To Dec 30 2021</b>	<b>2022 Budget</b>	<b>B-B %</b>
TR - SAFETY DEVICES - Wages	14,982	22,000	23,166	23,265	106%
Benefits	3,844	6,000	5,947	6,345	106%
Materials/Supplies/Maint.	4,152	10,500	14,277	15,000	143%
Hydro	4,610	4,300	4,014	4,500	105%
Other	1,350	1,350	1,200	10,000	741%
Contracted Services	-	4,200	11,767	12,200	290%
Interfunctional - Machine Charge	22,382	20,000	27,598	22,000	110%
<b>ROADS - SAFETY DEVICES Expense</b>	<b>51,319.63</b>	<b>68,350</b>	<b>87,968</b>	<b>93,310</b>	<b>137%</b>
TR - OVERHEAD -Wages	136,302	122,000	164,573	129,015	106%
Benefits	45,054	50,000	52,893	52,875	106%
Materials/Supplies/Maint.	2,043	2,250	2,060	2,250	100%
Seminars & Training	2,274	4,000	4,698	10,000	250%
Professional Costs		2,500	-	2,500	100%
General Administrative	2,538	8,850	6,019	8,850	100%
Telephone	421	500	446	500	100%
Insurance	38,621	40,000	46,594	51,253	128%
Mileage	493	500	104	300	60%
Other	683	700	995	500	71%
Contracted Services	636	800	11,151	800	100%
Interfunctional - Machine Charge	8,585	10,000	19,153	10,000	100%
Interfunctional Trf SWB	27,100	27,400	27,400	28,496	104%
<b>ROADS - OVERHEAD Expenses</b>	<b>264,748.79</b>	<b>269,500</b>	<b>336,086</b>	<b>297,339</b>	<b>110%</b>
TR -BLDGS - WAGES	34,039	35,500	33,241	37,541	106%
Wages-Winter Maint.	847	850	487	899	106%
Benefits	7,294	7,600	7,300	8,037	106%
Benefits-Winter Maint.	209	250	116	264	106%
Materials/Supplies/Maint.	49,135	40,800	41,951	40,000	98%
Equipment Fuel	127,074	145,900	164,800	165,000	113%
General Administrative	9,375	17,200	14,802	17,000	99%
Hydro	7,090	8,150	6,724	8,150	100%
Heat	12,340	12,400	12,366	12,500	101%
Telephone	6,571	7,000	6,981	7,500	107%
Shops - water/sewer /stlites, etc	1,169	1,300	1,197	1,300	100%
Rents & Financial Services	540	600	600	600	100%
Contracted Services	-	1,000	382	1,000	100%
<b>ROADS - BUILDINGS Expenses</b>	<b>255,683.57</b>	<b>278,550</b>	<b>290,949</b>	<b>299,791</b>	<b>108%</b>

# 3000 Transportation Services - Roads & Bridges

	2020 Actual	2021 Budget	To Dec 30 2021	2022 Budget	B-B %
<b>ROADS/BRIDGES/TREES</b>					
TR - BRIDGES\CULVERTS - Wages	5,693	7,000	3,406	7,403	106%
Benefits	1,536	2,000	853	2,115	106%
Materials/Supplies/Maint.	259	1,000	275	1,000	100%
Professional Costs	-			16,000	
Contracted Services	17,652	18,000	324	2,000	11%
Interfunctional - Machine Charge	11,272	12,000	5,602	10,000	83%
<b>ROADS - BRIDGES &amp; CULVERTS Exp</b>	<b>36,411.86</b>	<b>40,000</b>	<b>10,460</b>	<b>38,518</b>	<b>96%</b>
RDS-MCKAGUE GRAVEL PIT - Wages	1,594	2,500	2,027	2,644	106%
Benefits	512	800	592	846	106%
Other	8,478	10,300	8,357	10,000	97%
Interfunctional - Machine Charge	2,598	4,000	6,211	4,000	100%
<b>ROADS - GRAVEL PIT Expense</b>	<b>13,182.25</b>	<b>17,600</b>	<b>17,187</b>	<b>17,490</b>	<b>99%</b>
OTHER - RECOVERABLE - Wages	4,498	7,900	3,079	5,000	63%
Benefits	1,602	2,350	1,084	1,760	75%
Materials/Supplies/Maint.	(130)	500	693	500	100%
Other			1,678	-	
Interfunctional - Machine Charge	12,109	17,000	4,964	10,000	59%
<b>ROADS - RECOVERABLE Expense</b>	<b>18,079.18</b>	<b>27,750</b>	<b>11,499</b>	<b>17,260</b>	<b>62%</b>
<b>ROADS - MACHINERY Op Expenses</b>	<b>185,570.94</b>	<b>180,612</b>	<b>208,293</b>	<b>222,648</b>	<b>123%</b>
Roads/Equipment Capital Transfer	1,000,000	1,025,000	1,025,000	1,055,750	103.0%
Bridges/Culverts Reserve Transfer	303,230	379,600	379,600	459,600	121.1%
<b>Operating Reserve Transfers - ROADS</b>	<b>1,303,230</b>	<b>1,404,600</b>	<b>1,404,600</b>	<b>1,515,350</b>	<b>107.9%</b>
<b>NET COST - ROADS/BRIDGES</b>	<b>3,060,263</b>	<b>3,162,551</b>	<b>3,127,180</b>	<b>3,445,829</b>	<b>109.0%</b>

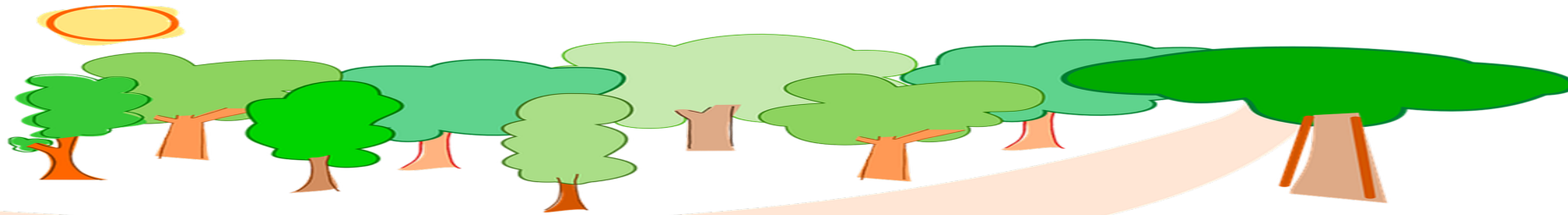


RESERVE TRANSFERS - \$1,515,350 - Council continues to work toward improving the infrastructure gap between the amount set aside annually for Capital replacement and improvement projects, and the annual amount required to become sustainable in this area. Based on the 2020 estimates and updated replacement cost values, the infrastructure deficit for the Roads department is \$7.77M.

# 3000 Transportation Services - Trees

Operating Budget Details - Trees - \$4,800 - up \$100

The South Bruce Tree committee is responsible to oversee and maintain a healthy tree population in the rural and urban areas of the Municipality with the assistance of the Public Works Department.



ROADS/BRIDGES/TREES	2020 Actual	2021 Budget	To Dec 30 2021	2022 Budget	B-B %
TREES-Ont Grants					
TREES - Sales/Fees Charges			-		
TREES-Donations	50	500	2,100		0%
<b>TREES- Operating Revenue</b>	<b>50</b>	<b>500</b>	<b>2,100</b>	<b>-</b>	<b>0%</b>
SB PARKS/TREES - Wages					
SB PARKS/TREES - Benefits					
SB PARKS/Trees - Maint & Supplies	2,438	3,000	2,936	4,000	133%
SB PARKS/TREES - Gen Admin					
SB PARKS/TREES-Prog Cost Trfr	2,200	2,200	2,200	2,300	105%
<b>TREES- Operating Expense</b>	<b>4,638.17</b>	<b>5,200</b>	<b>5,136</b>	<b>6,300</b>	<b>121%</b>
Tree Reserve Transfer				(1,500)	
<b>NET COST - TREES</b>	<b>4,588</b>	<b>4,700</b>	<b>3,036</b>	<b>4,800</b>	<b>102.1%</b>

# 3000 Transportation Services - Streetlighting

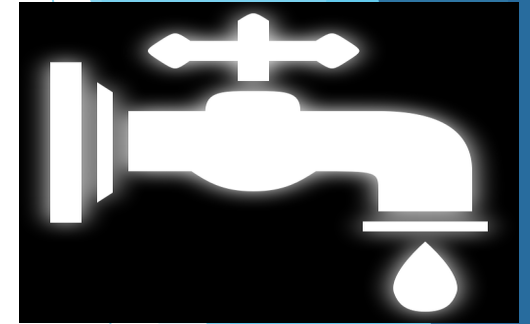
Operating Budget Details - STREETLIGHTING - \$2,080 - The streetlight costs are partially funded through taxes and partially funded through a flat rate user charge applied to properties located within the urban areas of Mildmay, Teeswater, Formosa, Belmore, and Carlsruhe. The user charge for 2022 has not changed from the 2020 rate of \$50 per household.

STREET LIGHTING	2020	Actual	2021	Budget	To Dec 30 2021	2022	Budget	B-B %
USER FEES Streetlights		78,800	78,800		79,020		78,800	100%
Streetlight - Interest Incom		144		150		372	100	67%
<b>STREET LIGHTING- Op Rev</b>		<b>78,944</b>		<b>78,950</b>		<b>79,392</b>	<b>78,900</b>	<b>100%</b>
TR - STREETLIGHTS - Wages		28		1,100		312	1,163	106%
Benefits		8		300		82	317	106%
Materials/Supplies/Maint.		1,538		1,000		676	1,000	100%
Hydro		43,329		50,000		46,867	50,000	100%
Contracted Services		2,305		5,000		252	5,000	100%
Interfunctional - Machine Charge		-		500		232	500	100%
<b>STREET LIGHTING- OpExp</b>		<b>47,209</b>		<b>57,900</b>		<b>48,421</b>	<b>57,980</b>	<b>-100%</b>
STREET LIGHTING Reserves Trfrs		38,350		38,350		38,350	23,000	60%
<b>NET COST -STREET LIGHTING</b>		<b>6,615</b>		<b>17,300</b>		<b>7,379</b>	<b>2,080</b>	<b>-12.0%</b>



# 4000 Environmental Services

- ▶ Operating Budget Details - Environment - The Operations Manager also oversees the Environmental Operations for the Municipality. This includes the Water and Sewer Systems, Source Water Protection activities, and the Solid Waste collection and disposal services which are fully funded through local improvement charges and user fees. Storm Water Management is funded through taxation.
- ▶ WATER/SANITARY: Veolia Canada Inc. is contracted to provide the role of Operator in Charge of the water and sewer systems and is responsible for maintenance and operations of the systems. Base rates for the users of the Sanitary sewer systems and Municipal Water Systems have increased by 3-4%. This is in keeping with the recommendations in the 2016 Water and Sanitary Financial Plan to work toward full life-cycle financing of the water and sewer infrastructure. Source Water Protection activities are funded by the users of the Water systems.
- ▶ SOLID WASTE: This service area includes the maintenance and operations of the Municipal Landfill Sites, Garbage Collection & Recycling Services which are fully funded through landfill and recycling fees and charges and garbage collection fees. Garbage Collection fees have increased to \$71.00 per unit.
- ▶ STORM WATER MANAGEMENT: \$193,503 - up 3%- Rural and Urban storm water maintenance activities are included in the storm water management budget, including the roads portion of maintenance on municipal drains.



# 4200 Environmental - Mildmay Wastewater

		2021	To Dec 30	2022		
WASTEWATER - SANITARY SEWERS	2020	Actual	Budget	2021	Budget	B-B %
USER FEES M Sewers - Residential	366,473	378,800	384,565	396,100	105%	
USER FEES M Sewers Non Res	47,160	48,600	48,398	50,058	103%	
M Sewers - Fees & Service Chgs	3,850	3,500	6,875	5,000	143%	
M Sewers - Interest Income	10,446	10,500	7,341	10,500	100%	
<b>MILDMAY SEWERS- Operating Rev</b>	<b>427,929</b>	<b>441,400</b>	<b>447,179</b>	<b>461,658</b>	<b>105%</b>	
ENV - MSTP- Wages	14,937	16,120	14,616	17,047	106%	
Wages-Winter Maint	737	1,600	414	1,692	106%	
Benefits	4,052	5,100	4,303	5,393	106%	
Benefits-Winter Maint.	176	520	101	550	106%	
Materials/Supplies/Maint.	958	4,000	1,472	1,500	38%	
General Administrative	1,382	1,700	1,564	1,800	106%	
Hydro	53,801	54,000	44,688	54,000	100%	
Insurance	6,133	6,500	8,754	9,000	138%	
Contracted Services	170,012	170,100	171,827	177,000	104%	
Interfunctional - Machine Charge	4,710	3,250	1,723	2,000	62%	
Interfun. Machine Chgs-Winter Maint	1,463	1,600	528	1,000	63%	
Interfunctional Trf SWB	9,750	9,850	9,850	10,244	104%	
Taxes	1,809	1,850	1,874	1,900	103%	
ENV - MC SAN SEWER COLLECT. WAGI	2,415	3,328	2,167	3,519	106%	
Wages-Winter Maint	312	1,000	487	1,058	106%	
Benefits	646	1,000	591	1,058	106%	
Benefits-Winter Maint	76	250	116	264	106%	
Materials/Supplies/Maint.	599	800	1,242	1,500	188%	
Hydro	8,602	8,700	8,176	8,700	100%	
Contracted Services Veolia	25,913	26,400	19,933	27,500	104%	
Interfunctional - Machine Charge	3,012	3,500	1,074	2,000	57%	
Interfun. Machine Chgs-Winter Maint	591	1,000	534	1,000	100%	
<b>MILDMAY SEWERS- Operating Expen:</b>	<b>312,086</b>	<b>322,168</b>	<b>296,035</b>	<b>329,725</b>	<b>102%</b>	
<b>MILDMAY SEWERS RESERVE TRFR</b>	<b>115,843</b>	<b>119,232</b>	<b>119,232</b>	<b>131,933</b>	<b>111%</b>	
<b>NET COST MILDMAY SEWERS</b>	<b>-</b>	<b>-</b>	<b>(31,912)</b>	<b>-</b>		

# 4200 Environmental - Teeswater/Formosa Wastewater

WASTEWATER - SANITARY SEWERS	2020	2021	To Dec 30	2022	B-B %
	Actual	Budget	2021	Budget	
TFSS CAP CONTRIBUTION 15 YR	210,714	199,115	215,771	199,115	100%
TFSS CAP CONTRIBUTION 25 YR	49,989	50,778	53,580	50,778	100%
TFSS CAP CONTRIBUTION BREWERY	16,500				
TFSS CAP CONTRIBUTION GAYLEA	100,000	-	-		
TFSS User Fees - Residential	277,425	285,700	288,733	297,395	104%
TFSS User Fees Non Res	37,969	39,100	38,885	40,000	102%
TFSS Interest Revenue	3,389	3,000	(212)	(2,500)	-83%
TFSS Fees & Charges	335,107	450,000	419,470	450,000	100%
<b>T/F SEWERS- Operating Revenue</b>	<b>1,031,093</b>	<b>1,027,693</b>	<b>1,016,227</b>	<b>1,034,788</b>	<b>101%</b>
TFTP- Wages	13,102	17,700	13,874	18,718	106%
TFTP Benefits	3,537	5,300	4,141	5,605	106%
Debenture Principal -Industry-2	68,335	70,485	70,485	72,703	103%
Debenture Principal - 15 Yr Residents	145,185	150,482	150,482	155,973	104%
Debenture Principal - 25 Yr Residents	23,514	24,492	24,493	25,512	104%
Debenture Interest -Industry 2	8,381	6,563	6,563	4,345	66%
Debenture Interest - 15 Yr Residents	53,542	49,060	49,060	43,569	89%
Debenture Interest - 25 Yr Residents	27,113	26,285	26,285	25,265	96%
TFTP- Maint/Supplies	48,677	48,800	30,326	40,000	82%
TFTP - Professional Fees	53,345	30,000	6,507	10,000	33%
TFTP - General Administration	269,500	1,000	467	1,000	100%
TFTP - hydro	109,389	125,000	109,639	125,000	100%
TFTP - Sewer fee	580	600	596	600	100%
TFTP - Insurance	18,235	18,600	21,460	23,606	127%
TFTP - Contracted Services (Veolia)	313,400	350,000	334,479	350,000	100%
TFTP Admin Cost Transfer	9,600	9,700	9,700	10,088	104%
TFTP - Taxes	4,027	4,500	4,173	4,500	100%
TFSS Wages	2,249	2,500	4,650	2,644	106%
Wages-Winter Maint	79	500	-	528	106%
TFSS - Benefits	611	850	1,183	898	106%
Benefits-Winter Maint	20	200	-	212	106%
TFSS - Maint/Supplies	3	1,000	2,650	2,000	200%
TFSS - Hydro	21,663	24,000	19,868	24,000	100%
TFSS Contracted Services (Veolia)	42,299	40,000	26,087	40,000	100%
TFSS - machine charges	3,870	4,000	4,067	4,000	100%
Interfun. Machine Chgs-Winter Maint	90	100	-	100	100%
<b>T/F SEWERS- Operating Expenses</b>	<b>1,240,346</b>	<b>1,011,717</b>	<b>921,235</b>	<b>990,866</b>	<b>98%</b>
Transfer Prepd Cap Contr Reserves	27,453		34,744		
TFsewer System Reserve Transfers	32,794	15,976	15,976	43,922	
<b>T/F SEWERS RESERVE TRANSFERS</b>	<b>60,247</b>	<b>15,976</b>	<b>50,720</b>	<b>43,922</b>	<b>275%</b>
<b>NET COST -T/F SEWERS</b>	<b>269,500.00</b>	<b>-</b>	<b>(44,272.71)</b>	<b>-</b>	

# 4500 Environmental - Source Water Protection

## ▶ Operating Budget Details - SOURCE WATER PROTECTION

- ▶ The Grey Sauble Conservation Authority continue to implement the relevant legislation for Source Water Protection. This service is funded through the Water user fees.

<b>WATERWORKS</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>To Dec 30 2021</b>	<b>2022 Budget</b>	<b>B-B %</b>
SB Water - Ontario Grants					
<b>SOURCE WATER PROTECTION Revenu</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
SB Water - Gen Admin	140	200	149	200	100%
SB Water - Other	55	200	423	200	100%
SB Water - Contracted Services	3,500	3,600	2,500	3,700	103%
<b>SOURCE WATER PROTECTION-Expens</b>	<b>3,695</b>	<b>4,000</b>	<b>3,071</b>	<b>4,100</b>	<b>103%</b>
<b>SWP RESERVE Transfers M WATER</b>	<b>(2,850)</b>	<b>(2,000)</b>	<b>(2,000)</b>	<b>(2,050)</b>	
<b>SWP RESERVE Transfers T WATER</b>	<b>(2,850)</b>	<b>(2,000)</b>	<b>(2,000)</b>	<b>(2,050)</b>	
<b>NET COST SOURCE WATER PROTECTIC</b>	<b>(2,004.83)</b>	<b>-</b>	<b>(928.89)</b>	<b>-</b>	



# 4510 Environmental - Mildmay Water

WATERWORKS	2020	2021	To Dec 30		B-B %
	Actual	Budget	2021	2022 Budget	
USER FEES M Water - Residential	289,251	297,900	303,687	312,800	105%
USER FEES M Water - Non Res	42,419	43,700	43,532	44,800	103%
M WATER - Fees & Serv Chgs	4,400	4,500	6,387	5,000	111%
M WATER-Investment Income	8,023	8,000	5,636	10,000	125%
<b>MILDMAY WATER- Operating Revenu</b>	<b>344,093</b>	<b>354,100</b>	<b>359,242</b>	<b>372,600</b>	<b>105%</b>
ENV - MC WATER DISTR. - Wages	16,533	18,700	19,694	19,775	106%
Wages-Winter Maint	340	600	481	635	106%
Benefits	4,455	5,400	5,630	5,711	106%
Benefits-Winter Maint.	83	200	115	212	106%
Materials/Supplies/Maint.	196	4,000	6,172	8,000	200%
General Administrative	13	200	393	200	100%
Hydro	12,553	16,000	10,945	16,000	100%
Insurance	2,454	2,500	2,645	3,000	120%
Contracted Services Veolia	175,402	182,000	182,629	187,000	103%
Interfunctional - Machine Charge	3,759	8,000	5,890	8,000	100%
Interfun. Machine Chgs-Winter Maint	626	600	559	600	100%
Interfunctional Trf SWb	16,500	16,700	16,700	17,400	104%
Taxes	211	200	219	245	123%
<b>MILDMAY WATER- Operating Expens</b>	<b>233,125</b>	<b>255,100</b>	<b>252,073</b>	<b>266,778</b>	<b>105%</b>
Reserve Transfer	111,970	99,000	99,000	105,822	
<b>MILDMAY WATER RESERVE TRFR</b>	<b>111,970</b>	<b>99,000</b>	<b>99,000</b>	<b>105,822</b>	<b>107%</b>
<b>NET COST MILDMAY WATER</b>	<b>1,002</b>	<b>-</b>	<b>(8,169)</b>	<b>-</b>	

# 4500 Environmental - Teeswater Water

<b>WATERWORKS</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>To Dec 30 2021</b>	<b>2022 Budget</b>	<b>B-B %</b>
USER FEES T Water - Residential	269,365	277,400	279,352	287,800	104%
USER FEES T Water - Non Res	45,448	46,800	46,820	48,250	103%
T WATER - Fees & Serv Chgs	388	1,500	1,936	2,200	147%
T WATER -Investment Income	1,963	2,000	2,910	3,000	150%
<b>TEESWATER WATER-Revenue</b>	<b>317,164</b>	<b>327,700</b>	<b>331,018</b>	<b>341,250</b>	<b>104%</b>
ENV - TC WATER DISTR. - Wages	14,759	19,240	15,751	20,000	104%
Benefits	3,974	5,400	4,776	5,613	104%
Materials/Supplies/Maint.	4,114	4,000	249	8,000	200%
Professional Costs	-	-	1,987		
General Administrative	13	200	143	200	100%
Hydro	9,675	10,450	9,895	10,400	100%
Insurance	819	900	1,740	1,900	211%
Contracted Services Veolia	158,558	160,000	160,643	165,000	103%
Interfunctional - Machine Charge	761	1,500	391	1,500	100%
Interfun. Machine Chgs-Winter Maint	167	200	-	200	100%
Interfunctional Trf SWB	16,500	16,700	16,700	17,400	104%
Taxes	243	300	252	300	100%
<b>TEESWATER WATER-Expenses</b>	<b>209,584</b>	<b>218,890</b>	<b>212,527</b>	<b>230,513</b>	<b>105%</b>
Other Transfers to Reserves	108,582	108,810	108,810	110,737	
<b>TEESWATER WATER RESERVE TRFR</b>	<b>108,582</b>	<b>108,810</b>	<b>108,810</b>	<b>110,737</b>	<b>102%</b>
<b>NET COST TEESWATER WATER</b>	<b>1,001.65</b>	<b>-</b>	<b>(9,681.66)</b>	<b>-</b>	

# 4400 Environmental - Solid Waste Mgmt.

	2020	2021	To Dec 30	2022	
<b>SOLID WASTE MGMT</b>	<b>Actual</b>	<b>Budget</b>	<b>2021</b>	<b>Budget</b>	<b>B-B%</b>
USER FEES Garbage Coll	91,895	92,000	92,829	97,470	106%
Bag Tag Revenue	129,980	121,000	127,715	126,000	104%
Sales-Recycling Materials	220	300	370	300	100%
<b>RECYCLING/WASTE COLL Rev</b>	<b>222,094</b>	<b>213,300</b>	<b>220,914</b>	<b>223,770</b>	<b>105%</b>
MCLF - Fees & Service Chgs	1,372	1,000	2,664	2,000	200%
MCLF - Tire Revenue	-	500	-		0%
MCLF Revenue - WEE	1,755	500	1,216	1,000	200%
MCLF- Machine Charge Revenue	26,061	22,000	26,362	24,000	109%
MCLF - land rent	2,160	2,160	2,250	2,500	116%
MCLF- Sale of Goods-metal	5,592	4,000	11,776	8,000	200%
<b>CARRICK LANDFILL- Revenue</b>	<b>36,940</b>	<b>30,160</b>	<b>44,268</b>	<b>37,500</b>	<b>124%</b>
TCLF - Fees & Service Chgs	130,429	136,000	112,066	115,000	85%
TCLF - TIRE REVENUE	270	700	-	-	0%
TCLF Revenue - WEE	1,153	1,000	2,415	1,500	150%
TCLF Machine Charges	33,971	30,000	35,248	30,000	100%
TCLF - Sale of Goods	10,027	8,000	17,333	10,000	125%
<b>CULROSS LANDFILL- Revenue</b>	<b>175,850</b>	<b>175,700</b>	<b>167,062</b>	<b>156,500</b>	<b>89%</b>
<b>TOTAL SOLID WASTE MGMT REV</b>	<b>434,885</b>	<b>419,160</b>	<b>432,244</b>	<b>417,770</b>	<b>100%</b>
Blue boxes	284	500	627	500	100%
#17-WAGES-1993 JD DOZER	3,905	3,000	3,203	3,173	106%
#17-BENEFITS-1993 JD DOZER	947	900	629	952	106%
#17-MAT/SUP/MTN-1993 JD DOZER	11,419	5,000	32,159	5,000	100%
# 31 Float Repairs/Service	-	2,500		1,500	60%
#XX Compactor - wages				2,000	
Compactor benefits				500	
Compactor maintenance				3,000	
Recycling Contract	51,430	52,000	52,524	53,560	103%
Garb. Collect. - Contract	46,895	49,200	48,736	52,644	107%
Admin-Bag Tags	1,512	1,400	-	1,500	107%
Post Closure Liability Transfer	7,667.70	12,000	35,679.89	12,000	100%
<b>RECYCLE/WASTE COLL- Expenses</b>	<b>124,061</b>	<b>126,500</b>	<b>173,559</b>	<b>136,329</b>	<b>108%</b>

# 4400 Environmental - Solid Waste Mgmt.

<b>SOLID WASTE MGMT</b>	<b>2020</b>	<b>Actual</b>	<b>2021</b>	<b>To Dec 30</b>	<b>2022</b>	<b>B-B%</b>
			<b>Budget</b>	<b>2021</b>	<b>Budget</b>	
ENV - MC LANDFILL - Wages		37,966	37,170	40,727	39,307	106%
Wages-Winter Maint		584	600	29	635	106%
Benefits		8,252.09	8,200.00	7,741.56	8,672	106%
Benefits-Winter Maint.		142	50	7	53	106%
Materials/Supplies/Maint.		4,472	1,000	147	1,000	100%
Equipment Fuel		-	200	68	200	100%
Equipment Maintenance		-	500	-	200	40%
Seminars & Training		-	400	-	250	63%
Professional Costs		7,846	10,200	9,679	10,200	100%
General Administrative		-	200	216	200	100%
Telephone		168	250	153	250	100%
Insurance		318	400	389	410	103%
Other		300	300	329	300	100%
Rents & Financial Services		865	1,000	2,190	1,500	150%
Contracted Services		11,160	4,500	6,648	8,000	178%
Interfunctional - Machine Charge		27,510	23,500	26,413	24,000	102%
MCLF Admin Cost Trfr		13,100	13,100	13,100	13,624	104%
Taxes		1,966	2,200	2,038	2,200	100%
<b>CARRICK LANDFILL- Expenses</b>		<b>114,650</b>	<b>103,770</b>	<b>109,875</b>	<b>111,001</b>	<b>107%</b>
ENV - TC LANDFILL - Wages		57,360	52,500	59,828	55,519	106%
Wages-Winter Maint		112	500	606	529	106%
Benefits		10,129	10,000	9,531	10,575	106%
Benefits-Winter Maint.		31	100	75	106	106%
Materials/Supplies/Maint.		3,743	2,000	4,566	3,000	150%
Equipment Fuel		61	500	199	500	100%
Seminars & Training					250	
Professional Costs		7,831	12,300	14,479	12,000	98%
General Administrative		-	2,000	52	500	25%
Telephone		61	250	61	250	100%
Insurance		318	300	389	1,800	600%
Other		300	400	329	400	100%
Rents & Financial Services		865	1,000	2,063	1,500	150%
Contracted Services		25,194	25,900	28,166	25,000	97%
Interfunctional - Machine Charge		33,971	30,000	35,248	30,000	100%
Interfun. Machine Chgs-Winter Maint		314	600	944	600	100%
TCLF Admin Cost Transfer		13,100	13,250	13,250	13,780	104%
Taxes		3,724	3,600	3,860	4,000	111%
<b>CULROSS LANDFILL Expenses</b>		<b>157,113.66</b>	<b>155,200</b>	<b>173,645.98</b>	<b>160,309</b>	<b>103%</b>
Carlsruhe LF- Professional Costs		-	3,000	2,989	-	0%
<b>CARLSRUHE LANDFILL-Expenses</b>		<b>-</b>	<b>3,000</b>	<b>2,989</b>	<b>-</b>	<b>0%</b>
<b>TOTAL LANDFILL/RECYCLE/WASTE EXPE</b>		<b>395,824</b>	<b>388,470</b>	<b>460,070</b>	<b>407,639</b>	<b>105%</b>
<b>LANDFILL - Reserves Trfr</b>		<b>39,060</b>	<b>30,690</b>	<b>30,690</b>	<b>10,131</b>	<b>33%</b>
<b>NET COST -SOLID WASTE MGMT</b>		<b>(0)</b>	<b>-</b>	<b>58,516</b>	<b>-</b>	

# 4600 Environmental - Storm Water Management

<b>STORMWATER MANAGEMENT</b>	<b>2020</b>	<b>Actual</b>	<b>2021 Budget</b>	<b>To Dec 30 2021</b>	<b>2022 Budget</b>	<b>B-B %</b>
Urban Storm Water Mgmt- wages		1,752	2,600	2,207	2,750	106%
Urban StormWater Mgmt - Benefits		472	750	618	793	106%
UrbanStormWaterMgmt-Maint/Supplie		4,468	6,000	769	3,000	50%
UrbanStormWaterMgmt-Contracted Ser		8,462	12,000	8,280	12,000	100%
Urban Storm Water - Machine chges		2,804	3,500	2,689	3,500	100%
Rural Storm Water - wages		6,406	6,000	9,221	6,345	106%
Rural Storm Water - Benefits		1,611	2,000	2,478	2,115	106%
Rural Storm Water - Materieals/Supplie		1,034	8,000	5,712	8,000	100%
Rural Storm Water - Contracted Services		5,704	15,300	8,776	10,000	65%
Rural Storm Water-Machine Charges		10,304	10,200	15,479	15,000	147%
RDS DRAINAGE - Maintenance		1,784	5,000	3,262	5,000	100%
<b>STORMWATER MGMT- Expenses</b>		<b>44,801</b>	<b>71,350</b>	<b>59,491</b>	<b>68,503</b>	<b>96%</b>
Rds Drainage - Transfer to Reserve		116,010	116,010	116,010	125,000	108%
<b>NET COST STORMWATER MGMT</b>		<b>160,811</b>	<b>187,360</b>	<b>175,501</b>	<b>193,503</b>	<b>103%</b>

# 5000 - Public Health and Cemeteries

Operating Budget Details - 5000 Public Health & Cemeteries - This service area includes operations and maintenance of Cemeteries, Mortuary and Cenotaphs, Doctor Recruitment, the Mildmay Health Clinic and the Teeswater Doctor's Office.

The Culross and Teeswater Cemetery Board operations are overseen by a volunteer committee with operations 100% funded through fees and charges, investment interest and community donations.

Cenotaph & Mortuary Budget - \$1,450 is used to maintain the Cenotaphs and Mildmay Mortuary Building. Abandoned cemeteries in South Bruce are maintained on an as-needed basis.

The Mildmay Community Health Foundation continues to oversee operations of the Mildmay Health Clinic and costs are funded 100% through rental income. The Teeswater Doctor's Office Operating Expenses will also be funded from Rental Income.

The Teeswater Doctor's Office and Medical Centre Buildings were purchased in 2021 to provide for a new medical clinic in Teeswater. A steering committee has made plans for the building renovations and fundraising and will be establishing a Non-profit corporation for the operations of the medical clinic once the project is completed.

Doctor Recruitment - \$13,178 - down \$1,150 - The Brockton and Area Physician Recruitment Committee and the Wingham and Area Health Professionals Recruitment Committee provide for the recruitment of Doctors and health professionals for South Bruce.



# 5000 - Public Health and Cemeteries

<b>PUBLIC HEALTH/CEMETERIES</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>To Dec 30 2021</b>	<b>2022 Budget</b>	<b>B-B %</b>
MC Mortuary - fees	300	500	-	200	40%
<b>MORTUARY/CENOTAPH- Operating Revent</b>	<b>300</b>	<b>500</b>	<b>-</b>	<b>200</b>	<b>40%</b>
<b>DOCTOR RECRUITMENT/HEALTH DONATIOI</b>	<b>11,250</b>	<b>5,937</b>	<b>5,937</b>	<b>28,250</b>	
M MED CLINIC - Rental Income	36,903	38,400	36,903	39,168	102%
Med Clinic Sale of Hydro	5,402	5,000	5,151	5,000	100%
M MED CLINIC - Other	1,894	2,000	1,754	2,000	100%
<b>M MEDICAL CLINIC - Operating Revenue</b>	<b>44,198</b>	<b>45,400</b>	<b>43,808</b>	<b>46,168</b>	<b>102%</b>
TC Cemetery Board	24,759	22,560	14,737	18,000	80%
SH Cemetery	3,722	4,250	3,486	3,250	76%
<b>CEMETERY BOARDS- Revenue</b>	<b>28,481</b>	<b>26,810</b>	<b>18,223</b>	<b>21,250</b>	<b>79%</b>
Jane St Doctors Office - Rental Income		21,600	17,522	21,600	100%
T Medical Clinic -Other Revenue Donations		6,650		6,886	
<b>TDOCTORS OFFICE/Medical Clinic -Operating Revenue</b>		<b>28,250</b>	<b>17,522</b>	<b>28,486</b>	<b>101%</b>
PH - CENOTAPH/Mortuary - Wages	661	700	1,130	1,200	171%
Benefits	117	140	266	300	214%
Hydro	234	300	257	300	100%
Water/Sewer	552	560	567	600	107%
M Mortuary Machine Charges	226	250	345	400	160%
<b>MORTUARY/CENOTAPH- Expense</b>	<b>1,789.77</b>	<b>1,950</b>	<b>2,565.76</b>	<b>2,800</b>	<b>144%</b>
PH - TC CEMETERY - Wages	6,400	8,000	6,396	8,000	100%
Benefits	1,029	1,100	1,237	1,100	100%
Materials/Supplies/Maint.	504	1,100	912	1,100	100%
Seminars & Training	-	200		100	50%
Professional Costs	1,706	660	720	600	91%
General Administrative	1,298	1,500	1,101	1,500	100%
Insurance	969	1,000	1,020	1,100	110%
Other	1,946				
Rents & Financial Services	3,630	4,000	3,050	4,000	100%
Contracted Services	7,276	5,000	300	500	10%
PH - SH CEMETERY - Wages	1,868	2,500	2,180	2,500	100%
Benefits	244	350	(12)	350	100%
Other	180	200	180	200	100%
Contracted Services	1,430	1,200	1,050	200	17%
<b>CEMETERY BOARDS- Expenses</b>	<b>28,481</b>	<b>26,810</b>	<b>18,135</b>	<b>21,250</b>	<b>79%</b>
DrRecruit't/Hosp Donations Brockton & Ar	4,500	3,850	3,850	4,450	116%
DrRecruit't/Hosp Donations Wingham & Ar	9,328	9,328	7,128	7,200	77%
Doctor Incentive Funding - B&A	11,250	3,850	3,850	28,250	
<b>HEALTH/DOCTOR RECRUITMENT Operating</b>	<b>25,078.00</b>	<b>17,028</b>	<b>14,828.00</b>	<b>39,900</b>	<b>234%</b>

# 5000 - Public Health and Cemeteries

<b>PUBLIC HEALTH/CEMETERIES</b>	<b>2017 Actuals</b>	<b>2018 Actuals</b>	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>B-B %</b>
PH - SH CEMETERY - Wages	1,842	2,152	2,111	2,500	1,868	2,500	100%
Benefits	251	293	320	350	244	350	100%
Other	150	150	150	150	180	200	133%
Contracted Services	545	1,292	870	900	1,430	1,200	133%
Interfunctional - Machine Charge	75		240	250	-		0%
<b>CEMETERARY BOARDS- Expenses</b>	<b>29,545</b>	<b>27,136</b>	<b>21,586</b>	<b>20,800</b>	<b>28,481</b>	<b>26,810</b>	<b>129%</b>
DrRecruit't/Hosp Donations Brockton & Area	5,750	46,250	5,750	4,500	4,500	3,850	86%
DrRecruit't/Hosp Donations Wingham & Area	7,802	7,802	7,802	9,328	9,328	9,328	100%
Doctor Incentive Funding - B&A			11,250	22,500	11,250		0%
<b>HEALTH/DOCTOR RECRUITMENT Operating E</b>	<b>13,552</b>	<b>54,052</b>	<b>24,802</b>	<b>36,328</b>	<b>25,078.00</b>	<b>13,178</b>	<b>36%</b>
M HEALTH CLINIC - Wages	5,030	6,224	8,003	8,000	11,782	12,000	150%
Wages-Winter Maint.	1,062	1,240	1,172	1,200	874	1,200	100%
M Health Clinic - Benefits	521	675	900	1,000	1,292	1,400	140%
Benefits-Winter Maint.	260	315	397	500	212	400	80%
M Health Clinic -Mat/Supplies/Maint	709	998	3,716	2,500	2,958	3,000	120%
M Health Clinic - Professional Fees	-	318	-				
M Health Clinic - Gen Admin	-	-	-				
M Health Clinic - Hydro	3,642	3,597	4,052	4,000	3,648	4,000	100%
M Health Clinic - Heat	1,025	1,009	992	1,000	1,148	1,200	120%
M Health Clinic - Telephone	4,901	3,272	3,141	3,500	3,109	3,300	94%
M Health Clinic - Water Sewer Fees	1,315	1,341	1,251	1,400	1,841	1,850	132%
M Health Clinic - Insurance	771	788	822	1,000	886	900	90%
M Health Clinic - Other	50	50	50	50	50	50	100%
M Health Clinic Major Repairs/Expense							
M Health Clinic - Contracted Services	356	204	171	200	200	200	100%
M Health Clinic - Machine Chgs	-	-	63				
Interfun. Machine Chgs-Winter Maint	1,873	2,167	2,436	2,000	1,678	2,000	100%
Excess funds to Medical Clinic	13,060.88	8,737	13,360	18,050	14,520	13,900	77%
<b>M MEDICAL CLINIC- Operating Expenses</b>	<b>34,577</b>	<b>30,934</b>	<b>40,527</b>	<b>44,400</b>	<b>44,198</b>	<b>45,400</b>	<b>102%</b>



# 5000 - Public Health and Cemeteries

<b>PUBLIC HEALTH/CEMETERIES</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>To Dec 30 2021</b>	<b>2022 Budget</b>	<b>B-B %</b>	<b>Explanation</b>
M HEALTH CLINIC - Wages	11,782	12,000	13,255	12,240	102%	covid extra cleaning
Wages-Winter Maint.	874	1,200	750	1,225	102%	
M Health Clinic - Benefits	1,292	1,400	1,528	1,428	102%	
Benefits-Winter Maint.	212	400	180	408	102%	
M Health Clinic -Mat/Supplies/Maint	2,958	3,000	1,762	3,000	100%	
M Health Clinic - Hydro	3,648	4,000	3,273	4,000	100%	
M Health Clinic - Heat	1,148	1,200	2,017	1,700	142%	
M Health Clinic - Telephone	3,109	3,300	3,160	3,300	100%	
M Health Clinic - Water Sewer Fees	1,841	1,850	1,309	1,904	103%	
M Health Clinic - Insurance	886	900	1,482	1,630	181%	
M Health Clinic - Other	50	50	50	50	100%	
M Health Clinic - Contracted Services	200	200	200	200	100%	
M Health Clinic - Machine Chgs			121			
Interfun. Machine Chgs-Winter Maint	1,678	2,000	881	2,000	100%	
Excess funds to Medical Clinic	14,520	13,900		13,083	94%	
<b>M MEDICAL CLINIC- Operating Expenses</b>	<b>44,198</b>	<b>45,400</b>	<b>29,968</b>	<b>46,168</b>	<b>102%</b>	
Jane St Doctors Office - Wages		5,900	1,869	2,500	42%	
Jane St Doctors Office - Benefits		1,250	391	500	40%	
Jane St Doctor Office- Mat/Supplies/Maint		1,500	316	750	50%	
Jane St Doctor Office - Hydro		2,200	1,005	1,500	68%	
Jane St Doctors Office - Heat		800	-	800	100%	
Jane St Doctors Office - Water/Sewer		1,400	3,667	3,777	270%	
Jane St Doctors Office - Insurance		1,000	153	1,000	100%	
Jane St Doctors Office - Other		50	8	50	100%	
Jane St Doctors Office- Contracted Services		200	278	300	150%	
Jane St Doctors Office - Machine Charges		2,000	683	1,000	50%	
<b>JANE ST Doctors Office - Operating Expenses</b>		<b>16,300</b>	<b>8,370</b>	<b>12,177</b>	<b>75%</b>	

# 5000 - Public Health & Cemeteries cont

<b>PUBLIC HEALTH/CEMETERIES</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>To Dec 30 2021</b>	<b>2022 Budget</b>	<b>B-B %</b>
T Medical Clinic - Wages		800		800	100%
T Medical Clinic - Benefits		200		200	100%
T Medical Clinic - Mat/Supplies/Maint		1,000		208	21%
T Medical Clinic - Hydro		1,500	142	1,648	110%
T Medical Clinic - Heat		400	282	676	169%
T Medical Clinic - Phone/Fax/Internet				714	
T Medical Clinic - Water/Sewer		1,400	3,504	600	43%
T Medical Clinic - Insurance		1,000		1,020	102%
T Medical Clinic - Other		50		518	1036%
T Medical Clinic - Contracted Services		200		102	51%
T Medical Clinic - Machine Charges		100		400	400%
<b>T MEDICAL CLINIC- Operating Expenses</b>		<b>6,650</b>	<b>3,928</b>	<b>6,886</b>	<b>104%</b>
Public Health - Transfer from Reserves					
Public Health - Transfer to Reserves	(10,750)				
Public Health - Transfer to/fr Reserves		2,087	2,087		
M Health Clinic - Trfr to Reserve	-	-	-	-	
T Health Clinic - Reserve Transfer					
T Doctors Office - Trfr to Reserve		5,300	1,800	9,423	
<b>HEALTH/CEMETER RESERVE TRFRS</b>	<b>(10,750)</b>	<b>7,387</b>	<b>2,087</b>	<b>9,423</b>	<b>128%</b>
<b>NET COST PUBLIC HEALTH/CEMETERIES</b>	<b>4,568</b>	<b>14,628</b>	<b>(5,608)</b>	<b>14,250</b>	<b>97%</b>

# 7000 - Libraries, Parks, Recreation

Operating Budget Details - The Recreation & Facilities Manager oversees the management of municipal facilities, parks, Recreation programs, pools and Community Centres and Halls.

Libraries are fully funded through rental fees paid by the County of Bruce. The Municipality provides caretaking and maintenance activities at the Libraries.

Parks - \$74,329 - up 3% - Taxes and rental fees help fund the operations and maintenance of municipal parks, ball diamonds and soccer fields. There are agreements with local service clubs to provide for the maintenance and upkeep of some of the municipal playgrounds and parks in South Bruce.

Recreation Programs & Administration - \$105,092 - down \$16,800 - This budget includes the wages for the Recreation and Facilities Manager and costs to provide a variety of programs. Programs are largely funded through user charges and include gymnastics, seniors activities, pickleball, the Mildmay Wellness centre and fitness program, and other initiatives that are provided from time to time. Truck operating revenue and expenses were added to this budget.



# 7100 - Libraries

LIBRARIES	2020	2021	To Dec 30	2022	B-B %
	Actual	Budget	2021	Budget	
Rental Fees - Mildmay Library	10,959	11,174	11,175	11,397	102%
Rental Fees - T Library	22,633	23,068	23,079	23,529	102%
<b>LIBRARIES- Revenue</b>	<b>33,592</b>	<b>34,242</b>	<b>34,254</b>	<b>34,926</b>	<b>102%</b>
REC - MC LIBRARY - Wages	7,273	3,500	6,935	3,640	104%
Wages-Winter Maint	477	885	473	920	104%
Benefits	825	245	734	254	104%
Benefits-Winter Maint.	109	240	113	250	104%
Materials/Supplies/Maint.	1,532	1,200	886	1,200	100%
Hydro	1,160	1,530	1,318	1,560	102%
Heat	625	550	641	561	102%
MLIB-Water/Sewer	1,274	1,330	1,309	1,350	102%
Other	50	50	526	50	100%
Major Repairs/Expense	3,247				
Interfun. Machine Chgs-	714	1,000	623	1,000	100%
<b>M LIBRARY- Expense</b>	<b>17,285</b>	<b>10,530</b>	<b>13,557</b>	<b>10,785</b>	<b>102%</b>
REC - TC LIBRARY - Wages	4,834	2,231	3,186	2,310	104%
Wages-Winter Maint	113	400	-	300	75%
Benefits	855	233	584	243	104%
Benefits-Winter Maint.	29	112	-	84	75%
Materials/Supplies/Maint.	1,192	950	597	950	100%
General Administrative	25	50	-	50	100%
Hydro	1,506	2,040	1,609	2,040	100%
Heat	1,515	1,350	1,416	1,400	104%
Telephone	674	726	673	726	100%
T Library - water/sewer , tags	1,052	1,122	1,080	1,144	102%
Insurance			366		
Mileage			23		
Contracted Services	3,345	4,000	2,892	4,000	100%
Interfunctional - Machine Cha	206	200	197	200	100%
Interfun. Machine Chgs-Winte	138	500	-	500	100%
<b>T LIBRARY- Operating Expense</b>	<b>15,485</b>	<b>13,914</b>	<b>12,623</b>	<b>13,947</b>	<b>100%</b>
M Library Reserve Transfer	(915)	644	644	612	
T Library Reserve Transfer	7,146	9,154	9,154	9,582	
<b>LIBRARIES RESERVE TRFRS</b>	<b>6,231</b>	<b>9,798</b>	<b>9,798</b>	<b>10,194</b>	<b>105%</b>
<b>NET COST LIBRARIES</b>	<b>5,409</b>	<b>-</b>	<b>1,724</b>	<b>-</b>	



# 7200 - Parks & Ball Diamonds

PARKS	2020 Actual	2021 Budget	To Dec 30 2021	2022 Budget	B-B %
MC BALL PARK - Rentals	185	4,500	1,981	4,500	100%
MPARKS - Revenue - Fees		3,400	3,041	3,400	100%
M PARKS - Rentals (Burger Box)		3,450	3,450	3,554	103%
TC Ball Park - Rentals	257	1,600	220	1,600	100%
PARKS - Donations	400				
F BALL PARKS - Rentals		1,350	-	1,350	100%
F BALL PARKS - donations				2,650	
<b>PARKS- Operating Revenue</b>	<b>842</b>	<b>14,300</b>	<b>8,692</b>	<b>17,054</b>	<b>119%</b>
REC - MC BALL DIAMONDS - Wages	1,468	3,822	3,305	3,975	104%
Benefits	278	879	835	914	104%
Materials/Supplies/Maint.	6	1,632	2,604	1,640	100%
Hydro	338	714	425	728	102%
Interfunctional - Machine Charge	819	3,000	2,018	2,500	83%
<b>M BALL DIAMONDS- Expense</b>	<b>2,909.38</b>	<b>10,047</b>	<b>9,187.88</b>	<b>9,757</b>	<b>97%</b>
REC - MC PARKS - Wages	15,561	12,022	16,125	12,505	104%
Benefits	3,299	2,813	4,190	2,926	104%
Materials/Supplies/Maint.	2,445	2,040	1,781	2,040	100%
Hydro	2,560	5,800	6,125	5,916	102%
Water/Sewer/St Lites/Garb/BagTags	3,148	3,315	3,207	3,315	100%
Insurance	3,272	3,272	4,021	4,423	135%
Donation	500	650	-		0%
Mileage			106		
Contracted Services	488	600	684	600	100%
Interfunctional - Machine Charge	6,727	6,000	6,127	6,000	100%
<b>M PARKS- Operating Expense</b>	<b>38,001.02</b>	<b>36,512</b>	<b>42,365.20</b>	<b>37,725</b>	<b>103%</b>
REC - TC BALL DIAMONDS - Wages	4,406	2,704	3,398	2,812	104%
Benefits	946	405	521	421	104%
Materials/Supplies/Maint.	1,945	1,020	224	1,020	100%
Interfunctional - Machine Charge	2,403	2,550	2,035	2,550	100%
<b>T BALL DIAMONDS - Expense</b>	<b>9,699.47</b>	<b>6,679</b>	<b>6,177.34</b>	<b>6,803</b>	<b>102%</b>



# 7200 - Parks & Ball Diamonds cont.

PARKS	2020 Actual	2021 Budget	To Dec 30 2021	2022 Budget	B-B %	Explanation
REC - TC PARKS - Wages	9,023	7,797	11,019	8,110	104%	wage grid increases
Benefits	2,084	1,400	2,123	1,456	104%	18% of wages
Materials/Supplies/Maint.	397	663	919	663	100%	2 water main breaks in Fair grounds 2018
General Administrative	170	50	142	50	100%	
Hydro	1,258	1,530	1,467	1,560	102%	
T Parks - water/sewer/stlites/bagtag	1,682	1,660	1,726	1,777	107%	
Insurance	2,369	2,295	2,912	3,203	140%	
Mileage			70			
Interfunctional - Machine Charge	7,075	6,300	6,881	6,300	100%	
<b>T PARKS - Operating Expense</b>	<b>24,059.16</b>	<b>21,695</b>	<b>27,258.03</b>	<b>23,119</b>	<b>107%</b>	
FORMOSA BALL DIAMONDS - Wages	712	987	922	1,027	104%	
Benefits	170	178	171	185	104%	18% of wages
Materials/Supplies/Maintenance	73	500	-	500	100%	2017 replaced netting
Hydro	376	800	398	2,000	250%	Xmas in the Country & homecoming
F Ball Park - Machine Charges	549	1,000	957	1,000	100%	
<b>F BALL DIAMONDS - Expense</b>	<b>1,879.17</b>	<b>3,465</b>	<b>2,446.86</b>	<b>4,712</b>	<b>136%</b>	
FORMOSA PARKS - Wages	2,855	1,638	3,492	1,704	104%	2021 incl tree trimming at park
Benefits	696	335	1,252	349	104%	20.5% of wages
Materials/Supplies/Maint	177	500	187	500	100%	
General Administrative			142			
Professional Costs	85					
Formosa Park - hydro	407	852	698	1,800	211%	2022 Formosa Homecoming
F Parks - Water/Sewer	639	714	651	714	100%	
Mileage			152			
Interfunctional Mach Chgs	3,126	1,000	3,869	1,000	100%	2021 incl tree trimming at park
<b>F PARKS- Operating Expense</b>	<b>7,986.09</b>	<b>5,039</b>	<b>10,442.95</b>	<b>6,067</b>	<b>120%</b>	
M Parks Transfer to Reserve	2,000	2,000	2,000	2,000		
T Parks Transfer to Reserve	700	700	700	700		
F BALL PARK Transfer to Reserves	500	500	500	500		
<b>PARKS RESERVE TRFRS</b>	<b>3,200</b>	<b>3,200</b>	<b>3,200</b>	<b>3,200</b>	<b>100%</b>	
<b>NET COST PARKS</b>	<b>86,893</b>	<b>72,337</b>	<b>92,386</b>	<b>74,329</b>	<b>103%</b>	



# 7300 - Recreation Admin & Programs

RECREATION PROGRAMS	2020 Actual	2021 Budget	To Dec 30 2021	2022 Budget	B-B %
SB Rec - Ont Grants	-	1,000	-		0%
SB Rec - Kickboxing-Fitness	4,920	12,700	2,157	12,530	99%
SB Rec - Hockey Skills Clinic	-			2,000	
SB REC - Pckleball fees	2,556	5,610	4,274	5,610	100%
SB Rec -Seniors Fees	-	714		714	100%
SB Rec - Machine Chgs Truck			7,894	12,500	
SB Rec - Donations	40				
MC REC-Tennis Fees	75	100	102	500	500%
MC REC - Wellness Program Fees	2,874	6,700	341	8,680	130%
MC REC Gymnastics Fees	2,710	9,328	5,895	9,267	99%
MC REC - Donations				1,000	
TC Rec - Donations	875	600	100	600	100%
<b>RECREATION REVENUE - TOTAL</b>	<b>14,050</b>	<b>36,752</b>	<b>20,763</b>	<b>53,401</b>	<b>145%</b>
REC-SB RECREATION WAGES	75,056	79,000	79,291	80,000	101%
Benefits - SB Recreation	21,159	21,172	22,721	21,440	101%
SB Rec Materials/Supplies/Maint.	660	300	35	300	100%
Truck/Trailer Insurance and Maintenance				2,000	
Truck - Fuel			2,138	3,000	
Hockey Skills - expense	-			2,000	
Seminars & Training	-	1,500	560	1,500	100%
General Administration	674	612	407	600	98%
SB Rec - Canada Day Exp	-	1,000	-		0%
SB Rec - Pickle Ball	2,158	5,610	109	5,610	100%
SB Rec - Seniors Program Exp	-	714	-	714	100%
SB Rec - Telephone	768	612	719	612	100%
Mileage	429	1,000	-		0%
Other	75	50	50	50	100%
Truck -Rental Charges			5,377		
REC - Gymnastics Wages	3,375	6,450	4,612.09	6,563	102%
Kickboxing/Fitness wages	5,386	9,150	4,655	9,310	102%
Exercise/Wellness Program Wages	1,335	6,970	189	6,970	100%
Gymnastics Benefits	89	200	140	204	102%
Kickboxing Fitness Benefits	147	275	129	300	109%
Exercise Wellness Benefits	42	210	5	210	100%
Gymnastics Expenses	1,566	2,678	60	2,500	93%
Kickboxing/Fitness Expenses	266	3,519	271	2,920	83%
Exercise/Wellness Centre Expenses	188	1,500	-	1,500	100%
Tennis Program Expenses				500	
Other	50	100	50		0%
T REC Materials/Supplies/Maint	-	200	-		0%
<b>RECREATION - Operating Expense</b>	<b>113,424</b>	<b>142,822</b>	<b>121,517</b>	<b>148,803</b>	<b>104%</b>
Reserve Transfer - Truck				10,500	
<b>RECREATION RESERVE TRFRS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,500</b>	
<b>NET COST RECREATION</b>	<b>99,374</b>	<b>106,070</b>	<b>100,754</b>	<b>105,902</b>	<b>100%</b>

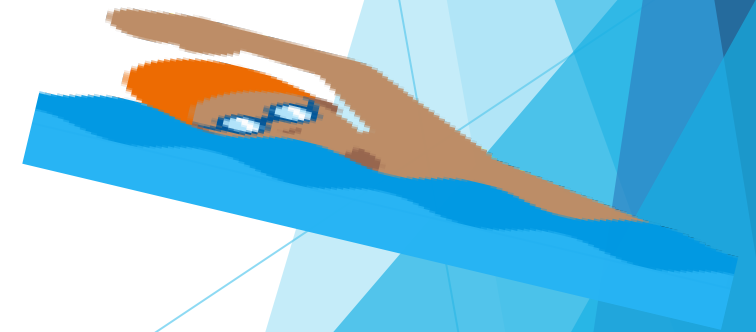
## Sports, Fitness & Recreation



# 7500 - Swimming Pools

- Pools - \$102,794 - up 3% - This budget area funds the Outdoor Pool programs and activities in Mildmay and Teeswater. Summer staff oversee the Learn to Swim program and outdoor pool activities all summer long.

	2020 Actual	2021 Budget	To Dec 30 2021	2022 Budget	B-B %
<b>SWIMMING POOLS</b>					
MCPool - Federal Grants		1,800		1,800	100%
MCPool - Fees & SC		2,500		2,500	100%
MPool-Fees-Swim Team		1,200	1,808	1,500	125%
MCPool - Admissions		4,100	4,755	4,500	110%
MCPool - Lessons		19,000	17,516	19,000	100%
MC Pool - Seasons Passes		6,000	4,997	6,000	100%
MC Pool - Rentals		500	350	500	100%
MC Pool - Donations		3,000	1,700	3,000	100%
<b>M POOL - Operating Revenue</b>	<b>-</b>	<b>38,100</b>	<b>31,126</b>	<b>38,800</b>	<b>102%</b>
TCPool - Federal Grants		1,800	-	1,800	100%
TCPool - Fees & SC		5,000	1,324	5,000	100%
TCPool - Admissions		4,500	5,192	5,200	116%
TCPool - Lessons	134	13,000	8,826	13,000	100%
TCPool - Seasons Passes		7,000	3,471	7,000	100%
TCPool - Rentals		2,200	462	2,200	100%
TCPool Rev - Donations		2,750	2,722	2,750	100%
<b>T POOL - Operating Revenue</b>	<b>134</b>	<b>36,250</b>	<b>21,998</b>	<b>36,950</b>	<b>102%</b>
REC - MC POOL - Wages	1,064	48,500	50,388	49,470	102%
Benefits	227	4,850	6,418	4,947	102%
Materials/Supplies/Maint.	114	4,600	7,998	4,600	100%
MC Pool - RLSS & Red Cross	246	600	878	600	100%
MC Pool Open/Close/Chemica	-	6,000	3,206	6,000	100%
Seminars & Training	-	100	454	100	100%
General Administrative	69	311	179	300	96%
Hydro	731	4,500	4,557	4,500	100%





# 7500 - Swimming Pools

SWIMMING POOLS	2020 Actual	2021 Budget	To Dec 30 2021	2022 Budget	B-B %
Heat			472		
Telephone	-	255	229	285	112%
Water/Sewers	2,278	2,324	2,343	2,413	104%
Insurance	4,468	4,500	4,748	5,415	120%
Mileage	-	100	123	100	100%
Other	61	200	61	100	50%
Interfunctional - Machine Char	-	1,400	524	1,400	100%
Interfunctional Trf SWB	4,080	4,125	4,125	4,125	100%
<b>M POOL - Operating Expense</b>	<b>13,338</b>	<b>82,365</b>	<b>86,705</b>	<b>84,355</b>	<b>102%</b>
REC - TC POOL - Wages	1,082	45,760	36,136	46,676	102%
Benefits	277	5,180	4,098	5,284	102%
Materials/Supplies/Maint.	1,328	4,500	7,354	4,500	100%
TCPool - RLSS/RedCross	246	535	422	535	100%
TCPool-Open/Close/Chemicals	-	4,800	2,365	4,800	100%
Seminars & Training	-	100	280	100	100%
General Administrative	69	100	251	100	100%
Hydro	926	4,590	4,528	4,590	100%
Telephone	-	255	231	255	100%
Water/Sewers	2,112	2,154	2,172	2,237	104%
Insurance	4,468	4,500	4,924	5,222	116%
Mileage			58		
Other			324		
Interfunctional - Machine Char	96	1,000	-	1,000	100%
Interfunctional Trf SWB	4,080	4,125	4,125	4,290	104%
<b>T POOL - Operating Expense</b>	<b>14,684.05</b>	<b>77,599</b>	<b>67,267.31</b>	<b>79,589</b>	<b>103%</b>
Transfers to Reserves	7,000	7,000	7,000	7,300	
Transfers to Reserves	7,000	7,000	7,000	7,300	
<b>SWIMMING POOLS RESERVE TI</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>	<b>14,600</b>	<b>104%</b>
<b>NET COST SWIMMING POOLS</b>	<b>41,888</b>	<b>99,614</b>	<b>114,849</b>	<b>102,794</b>	<b>103%</b>

# 7000 - Recreational Facilities

- ▶ There are a number of facilities in South Bruce that are available for a variety of recreational, community and cultural events and programs for the ratepayers and residents of South Bruce. The cost to maintain these facilities are funded through user fees and charges, community donations and taxation. The 2022 tax dollars needed for these facilities is \$372,427 - Up 6%.
- ▶ The following facilities are included in the 2022 Budget:
  - ▶ Mildmay Carrick Recreation Complex - \$170,592
  - ▶ Teeswater Culross Community Centre - \$147,543
  - ▶ Formosa Community Hall - \$28,644
  - ▶ Formosa Recreation Centre - \$9,880
  - ▶ Belmore Community Hall - \$4,310
  - ▶ Teeswater Town Hall - \$11,458



# 7600 - Recreation Facilities

<b>ARENAS &amp; COMMUNITY HALLS</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>To Dec 30 2021</b>	<b>2022 Budget</b>	<b>B-B %</b>
MCRC - Fees & SC	1,713	1,850	2,368	1,906	103%
MCRC - Bar Corkage	2,045	7,000	-	7,210	103%
MCRC - Public Skating	539	3,500	1,735	3,500	100%
MCRC - Vending Machines	1,310	2,000	1,101	2,000	100%
MCRC - Rentals	2,520				
MCRC - Hall Rentals	7,396	25,000	4,768	25,000	100%
MCRC - Seniors/Meeting Room Rent	789	2,600	222	2,600	100%
MCRC - Minor Hockey	41,113	52,500	38,813	54,000	103%
MCRC - Rec & Intermed Hockey	21,052	28,500	23,256	29,355	103%
MCRC - Broomball	12,830	19,000	8,307	19,500	103%
MCRC - Other Ice Rentals	9,935	7,500	4,869	7,725	103%
MCRC - Arena Floor Rental	-	3,300	-	3,300	100%
MCRC -Sale goods & supplies	224				
MCRC - Sale of Hydro	3,653	4,000	3,353	4,000	100%
MCRC - Donations	210	1,250	-	1,250	100%
<b>MCRC - Operating Revenue</b>	<b>105,329</b>	<b>158,000</b>	<b>88,792</b>	<b>161,346</b>	<b>102%</b>
TCCC - Fees & SC	596	350	658	350	100%
TCCC - Bar Corkage	665	4,500	483	4,635	103%
TCCC - Public Skating	218	4,000	2,082	4,000	100%
TCCC - Vending Machines	1,459	2,000	696	2,000	100%
TCCC - Other Revenue	1,120	1,200	1,171	1,200	100%
TCCC - Rentals	500	1,000	-		0%
TCCC - Hall Rentals	3,753	15,000	14,463	15,450	103%
TCCC - Meeting Room Rentals	402	300	205	350	117%
TCCC - Minor Hockey	35,173	51,000	31,847	52,530	103%
TCCC - Figure Skating	3,015	500	-	500	100%
TCCC - Rec & Intermed Hockey	31,935	38,800	21,657	39,964	103%
TCCC - Broomball	-	100	438	-	0%

# 7600 - Recreational Facilities

	2020	2021	To Dec 30	2022	
<b>ARENAS &amp; COMMUNITY HALLS</b>	<b>Actual</b>	<b>Budget</b>	<b>2021</b>	<b>Budget</b>	<b>B-B %</b>
TCCC - Other Ice Rentals	3,660	2,500	3,915	2,575	103%
TCCC - Arena Floor Rental	-	1,250	-	1,250	100%
TCCC - Sale of Hydro	4,541	3,500	3,787	3,500	100%
TCCC - Donations	50				
<b>TCCC - Operating Revenue</b>	<b>87,086</b>	<b>126,000</b>	<b>81,404</b>	<b>128,304</b>	<b>102%</b>
Town Hall - Rentals	2,368	9,000	6,805	9,270	103%
Town Hall - Donations			1,000		
<b>TOWN HALL - Operating Revenue</b>	<b>2,368</b>	<b>9,000</b>	<b>7,805</b>	<b>9,270</b>	<b>103%</b>
FCH - Bar Corkage	166	750	29	750	100%
FCH - Hall Rent	3,475	9,500	2,128	9,500	100%
FCH - Kitchen Fees	311	2,000	148	2,000	100%
FCH - Donations					
<b>F HALL - Operating Revenue</b>	<b>3,952</b>	<b>12,250</b>	<b>2,305</b>	<b>12,250</b>	<b>100%</b>
F RECREATION Donations					
<b>F REC CENTER - Operating Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>ARENAS/HALLS - OPERATING REVENUE</b>	<b>198,735</b>	<b>305,250</b>	<b>180,306</b>	<b>311,170</b>	<b>102%</b>
<b>EXPENSES</b>					
REC - MCRC - Wages	105,232	100,248	88,968	104,259	104%
Wages- Winter Maint	1,320	1,700	1,024	1,768	104%
Benefits	23,110	23,920	22,522	24,877	104%
Benefits-Winter Maint.	320	600	244	625	104%
Materials/Supplies/Maint.	25,835	25,500	23,784	25,500	100%
Bar	1,042	2,200	167	2,200	100%
Vending Machine	1,025	1,750	1,387	1,500	86%
Equipment Fuel	963	1,000	975	1,020	102%
Seminars & Training	356	2,000	670	2,000	100%
General Administrative	546	300	1,178	300	100%
Hydro	49,339	60,000	34,889	60,000	100%
Heat	10,163	8,400	8,508	8,400	100%

# 7600 - Recreation Facilities

<b>ARENAS &amp; COMMUNITY HALLS</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>To Dec 30 2021</b>	<b>2022 Budget</b>	<b>B-B %</b>
Telephone	3,892	4,000	3,499	4,000	100%
Water/Sewer /Bag tags	11,730	11,730	12,080	12,442	106%
Insurance	7,466	7,600	12,081	13,289	175%
Mileage	-	200	250		0%
Other	3,310	500	250	250	50%
Major Repairs/Expense	2,071				
Contracted Services	16,158	18,000	23,107	18,000	100%
Interfunctional - Machine Charge	2,272	2,400	884	2,400	100%
Interfun. Machine Chgs-Winter Maint	2,586	3,500	1,147	3,500	100%
Interfunctional Trf WSB	10,200	10,200	10,200	10,608	104%
<b>MCRC - Operating Expense</b>	<b>278,937</b>	<b>285,748</b>	<b>247,817</b>	<b>296,938</b>	<b>104%</b>
REC - TCCC - Wages	79,265	85,176	80,844	88,584	104%
Wages-Winter Maint.	204	800		832	104%
Benefits	17,489	17,680	17,410	18,388	104%
Benefits-Winter Maint.	51	100		104	104%
Materials/Supplies/Maint.	27,678	23,460	21,284	23,460	100%
Bar	85	765	-	765	100%
TCCC-Vending Machine Expenses	1,071	1,500	1,419	1,500	100%
Equipment Fuel	732	1,000	1,194	1,000	100%
Seminars & Training	356	1,250	240	1,250	100%
Professional Costs	-	2,500	-		0%
General Administrative	108	500	257	500	100%
Hydro	37,723	56,000	24,949	56,000	100%
Heat	6,896	6,000	7,474	6,000	100%
Telephone	1,572	2,000	2,804	2,000	100%
Water/Sewers	10,372	10,579	10,680	11,000	104%
Insurance	7,016	7,150	11,326	12,458	174%
Mileage	2	200	322		0%
Other	500	300	250	300	100%
Contracted Services	3,865	4,800	11,471	4,800	100%
Interfunctional - Machine Charge	808	1,200	1,002	1,200	100%
Interfun. Machine Chgs-Winter Maint	248	1,000	-	1,000	100%
Interfunctional Trf SWB	9,240	9,333	9,333	9,706	104%
<b>TCCC - Operating Expense</b>	<b>205,283</b>	<b>233,293</b>	<b>202,257</b>	<b>240,847</b>	<b>103%</b>

# 7600 - Recreational Facilities

	2020	2021	To Dec 30	2022	
<b>ARENAS &amp; COMMUNITY HALLS</b>	<b>Actual</b>	<b>Budget</b>	<b>2021</b>	<b>Budget</b>	<b>B-B %</b>
REC - TOWN HALL - Wages	2,180	3,360	2,877	3,495	104%
Benefits	410	350	709	364	104%
Materials/Supplies/Maint.	577	1,500	1,863	1,500	100%
General Administrative	-	100	-	100	100%
Hydro	1,194	1,500	1,305	1,530	102%
Heat	2,591	2,150	2,035	2,193	102%
Town Hall - Telephone	1,732	1,800	1,762	1,800	100%
Town Hall - Water/Sewer	1,052	1,073	1,080	1,112	104%
Town Hall - Insurance	2,949	3,008	3,123	3,434	114%
Town Hall - Mileage & Other			38		
Contracted Services	3,549	3,000	2,737	3,000	100%
Interfunctional-Machine Charge	289	400	213	200	50%
Interfun. Machine Chgs-Winter Maint	92	100	-		0%
<b>TOWN HALL - Operating Expense</b>	<b>16,616</b>	<b>18,341</b>	<b>17,742</b>	<b>18,728</b>	<b>102%</b>
FORMOSA HALL - Wages	3,221	6,825	2,762	7,100	104%
Wages-Winter Maint.	1,077	1,000	-	1,040	104%
Benefits	888	1,460	671	1,519	104%
Materials/Supplies/Maintenance	5,368	3,570	7,029	3,570	100%
Bar	32	500	-	500	100%
Hydro	4,381	8,670	3,732	8,843	102%
Heat & Propane	1,924	2,200	2,141	2,200	100%
Telephone	1,565	1,700	1,477	1,700	100%
F Hall - water/sewer	718	732	534	732	100%
Insurance	2,634	2,687	3,087	3,340	124%
Mileage			265		
Other	50	100	35	50	50%
Contracted Services	3,630	4,000	3,965	4,000	100%
Interfunctional Machine Chgs	212	200	-	200	100%
<b>F HALL - Operating Expense</b>	<b>25,701.09</b>	<b>33,644</b>	<b>25,698.75</b>	<b>34,794</b>	<b>103%</b>

# 7600 - Recreation Facilities

	2020 Actual	2021 Budget	To Dec 30 2021	2022 Budget	B-B %
<b>ARENAS &amp; COMMUNITY HALLS</b>					
FORMOSA RECREATION - Wages			23	25	
FORMOSA REC BENEFITS			5	5	
F REC Materials/Supplies/Maint	-	600	-	600	100%
Hydro	2,755	5,000	702	5,100	102%
Heat	258		1,111	800	
F Rec Centre - sewers	326	530	534	550	104%
Insurance	2,630	2,700	2,761	2,800	104%
Mileage			3		
<b>F REC CENTER - Operating Expense</b>	<b>5,970.12</b>	<b>8,830</b>	<b>5,140.80</b>	<b>9,880</b>	<b>112%</b>
OTHER REC FACILITIES -Insurance	3,423	3,450	3,918	4,310	125%
<b>OTHER FACILITIES - Operating Expense</b>	<b>3,422.69</b>	<b>3,450</b>	<b>3,917.88</b>	<b>4,310</b>	<b>48%</b>
<b>ARENAS/HALLS - OPERATING EXPENSES</b>	<b>535,930</b>	<b>583,307</b>	<b>502,573</b>	<b>605,497</b>	<b>104%</b>
MCRC RESERVE Transfers	33,660	33,660	33,660	35,000	
TCCC RESERVE Transfers	33,660	33,660	33,660	35,000	
TOWN HALL RESERVE Transfers	(1,500)			2,000	
F HALL RESERVE Transfers	6,100	6,100	6,100	6,100	
OTHER FACILITIES RESERVE Trfrs	(430)				
<b>ARENAS/HALLS - RESERVE TRFRS</b>	<b>71,490</b>	<b>73,420</b>	<b>73,420</b>	<b>78,100</b>	<b>106%</b>
<b>NET COST ARENAS/HALLS</b>	<b>408,685</b>	<b>351,477</b>	<b>395,688</b>	<b>372,427</b>	<b>106%</b>

# 8000 - Planning & Development

The Planning and Development Budget includes planning and zoning activities, tourism activities and economic development initiatives.

**PLANNING & ZONING** - \$19,998 - up 4% - The County of Bruce provides planning reports and advice to Council regarding minor variances, severances, zoning and official plan changes and local subdivision initiatives in accordance with the Planning Act. The Chief Building Official is responsible for ensuring building matters comply with the Official Plan and Zoning Bylaw.

**TOURISM** - \$51,550 - up 1%- Activities in this budget include maintaining, installing, and removing Flower baskets, Christmas Lights, Flags, Banners and signage.

**ECONOMIC DEVELOPMENT** - \$1,500 - Economic Development initiatives in 2022 include further business attraction and networking activities.





# 8000 - Planning & Development

	2020	2021	To Dec 30	2022	
PLANNING & DEVELOPMENT	Actual	Budget	2021	Budget	B-B %
Planning - fees/charges	17,105	3,000	3,380	3,000	100%
Donations & Recoverable fees	5,955	3,000	4,983	5,000	167%
<b>PLANNING - Operating Revenue</b>	<b>23,060</b>	<b>6,000</b>	<b>8,363</b>	<b>8,000</b>	<b>133%</b>
Other Tourism -Fees & Service Char.	2,854	3,600	2,967	2,800	78%
SB Tourism Committee Revenue	2,800	3,500	3,542	7,500	214%
Tourism Rotary Sign Interest on Revenue			510	100	
Other Tourism Donations			2,910		
<b>TOURISM - Operating Revenue</b>	<b>5,654</b>	<b>7,100</b>	<b>9,929</b>	<b>10,400</b>	<b>146%</b>
ECON DEV Ontario Grant	1,615				
<b>ECON DEVT - Operating Revenue</b>	<b>2,533</b>	<b>-</b>	<b>-</b>	<b>-</b>	
Professional Costs	17,320	5,000	6,386	5,000	100%
General Administrative	1,321	3,000	5	5,000	167%
Contracted Services	356			100	
Planning - Admin Cost Trfr	17,000	17,200	17,200	17,888	104%
Planning - Agriculture/Nutrient	165				
<b>PLANNING - Operating Expense</b>	<b>36,161.27</b>	<b>25,200</b>	<b>23,590.67</b>	<b>27,988</b>	<b>111%</b>
PLAN & DEV - TOURISM - Wages	13,152	14,000	12,558	14,000	100%
Wages-Winter Maint	620	650	495	650	100%
Benefits	2,190	2,500	1,920	2,500	100%
Benefits-Winter Maint.	199	200	118	200	100%
Materials/Supplies/Maint.	495	2,000	587	2,000	100%
Tourism - signs	854	1,000	2,700	1,000	100%
Hydro	1,160	1,500	989	1,500	100%
Grants/Donations/Bereavement	3,550	3,600	3,550	3,600	100%
Other-So. Br. Tourism Group	1,046	3,500	3,623	7,500	214%
Other - Tourism Initiatives			2,040		
Interfunctional - Machine Charge	24,635	26,000	21,304	26,000	100%
Interfun. Machine Chgs-Winter Mai	1,234	1,000	554	1,000	100%
<b>TOURISM - Operating Expense</b>	<b>49,134.64</b>	<b>55,950</b>	<b>50,438.90</b>	<b>59,950</b>	<b>107%</b>
Econ Dev - Materials/Supplies/Maint		1,000	257	1,000	100%
Econ Dev - Gen Administrative	-	500	-	500	100%
Econ Dev - Other	1,717				
<b>ECONOMIC DEV - Operating Expense</b>	<b>1,716.52</b>	<b>1,500</b>	<b>257.20</b>	<b>1,500</b>	<b>100%</b>
TOURISM Reserve Transfer	2,000	2,000	2,000	2,000	
SB TOURISM Reserve Transfer	1,754		510		
<b>PLANNING &amp; DEV RESERVE TRFRS</b>	<b>3,754</b>	<b>2,000</b>	<b>2,510</b>	<b>2,000</b>	<b>100%</b>
<b>NET COST PLANNING &amp; DEV</b>	<b>59,520</b>	<b>71,550</b>	<b>58,505</b>	<b>73,038</b>	<b>102%</b>

# Planning & Development - Capital

Planning and Development Capital Projects for 2022 include completing the preparation of a Master Servicing Plan for the Municipality, a Business Improvement Initiative, Building Brighter Futures program and upgrades to the Mildmay Rotary signs. Nuclear Waste Management program funding and Community well being funding will fund the business and economic development initiatives. The Rotary signs will be funded by the reserve set aside for this purpose, Rotary Club fundraising and possibly funding from the County of Bruce.

<b>PLANNING &amp; DEVELOPMENT</b>								
<b>CAPITAL EXPENSES</b>		<b>REVENUE SOURCES - BUDGET</b>						
<b>PARTICULARS</b>	<b>BUDGET</b>	<b>RESERVE TRANSFERS</b>	<b>REVENUE EXPLANATION</b>	<b>GRANTS</b>	<b>FUNDRAISING &amp; DONATION</b>	<b>OTHER MUNICIPALITIES</b>	<b>SALES</b>	<b>TOTAL REVENUE</b>
Master Servicing Plan	96,900		Other NWMO Funding		96,900			
Business Improvement Grant	10,000		NWMO Resource Program M Rotary Sign Reserve/Rotary		10,000			
Replace M Rotary Signs	25,000	14,500	Club/County		5,500	5,000		
Building Brighter Futures Program	20,000		Community Well Being		20,000			
<b>PLANNING &amp; DEVELOPMENT CAPITAL</b>	<b>151,900</b>	<b>14,500</b>		<b>-</b>	<b>132,400</b>	<b>5,000</b>	<b>-</b>	<b>151,900</b>

# Asset Management Planning

The Asset Management Plan adopted by Council in 2015 provides an explanation of the challenge Council faces when determining where and how the limited resources are spent. A copy of the plan can be found on the municipality's website.

The Municipality has purchased software to keep track of the many assets we own. Staff will be working with the Public Sector Digest consulting firm to provide for an update to the Asset Management plan to meet legislative requirements of Regulation 588/17, as amended, and to provide for better long term planning. This will include updating our data with regard to building condition assessments, useful life, replacement costs, identifying the levels of service, componentizing single assets where appropriate, lifecycle strategies, etc, that will culminate into a 10 year financial plan and strategy for the municipality's assets.

The infrastructure gap or shortfall for South Bruce is estimated to be \$9.6M annually.

# Other

- ▶ Budget Reconciliation Report for PSAB Adjustments under O.Reg 284/09: Separate report will be prepared by the Treasurer in accordance with regulation to be considered by Council at a future meeting
- ▶ A copy of the Budget presentation will be available on the Municipality's website. Hard copies will be provided to members of Council and others upon request.
- ▶ Thank you!